

Co-Founders of Innovation

Science/Technologyを軸に、資本・人材・英知を還流させ、 世界・人類の課題を解決するための新産業を創造する

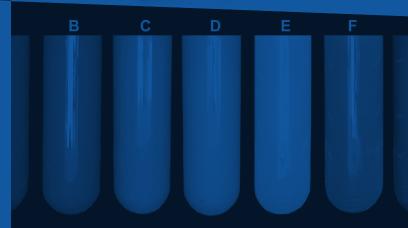
We create new industries to solve global issues of humankind, by bringing capital, talent and knowledge, around science and technology

郷治 友孝

Tomotaka Goñ







INVESTMENT STRATEGY

Innovative Science & Technology

- Sourcing science and technology with real-world impact from academia such as the University of Tokyo, as well as other research institutions, corporates, and governments
- Building science and technology across multiple organizations

Strong Teams

- Focusing on skilled management teams that excel in product development and operations management
- Building great teams that can drive a business based on science and technology

Global Markets and Issues of Humankind

- Supporting entrepreneurs with a vision to expand to the global markets
- Joining the challenge to solve issues of humankind

Track Records (Selected)



* Listed on TSE Growth Market due to market reclassification ** Listed on TSE Prime Market due to market reclassification

Aidemy June 2023 Listed on TSE Growth

COMPANY OVERVIEW

Since 2004, UTEC has established 5 funds amounting to a size approx. 84.7 billion yen.

- Founded April 1, 2004
- ▶ GP The University of Tokyo Edge Capital Partners Co., Ltd

UTEC 5 Limited Partnership

Established	May 7, 2021
General Partner	UTEC Partners LLP
Fund size	About 30.4 billion yen.
Number of Investments	38 companies

UTEC 4 Limited Partnership

Established	.January 17, 2018
General Partner	.UTEC Partners LLP
Fund size	About 24.3 billion yen.
Number of Investments	.36 companies

UTEC 3 Limited Partnership

Established	October 15, 2013
General Partner	UTEC 3 Partners LLP
Fund size	About 14.6 billion yen
Number of Investments	31 companies

UTEC 2 Limited Partnership

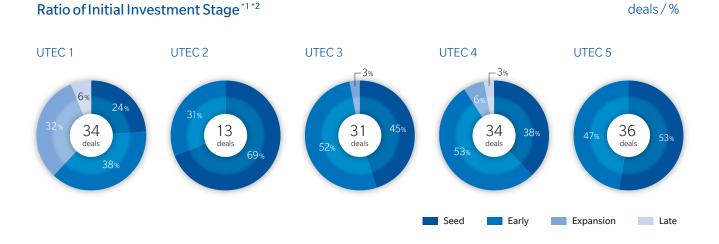
Established	July 31, 2009
General Partners	UTEC, UTEC Venture Partners, Inc.
Fund size	About 7.1 billion yen
Number of Investments	13 companies

UTEC 1 Exit Limited Partnership

Established	July 1, 2004
General Partner	.UTEC
Fund size	About 8.3 billion yen.
Number of Investments	.34 companies

Comprehensive Support from Seed/Early Stages

UTEC invests in seed/early stage startups and provides hands-on support

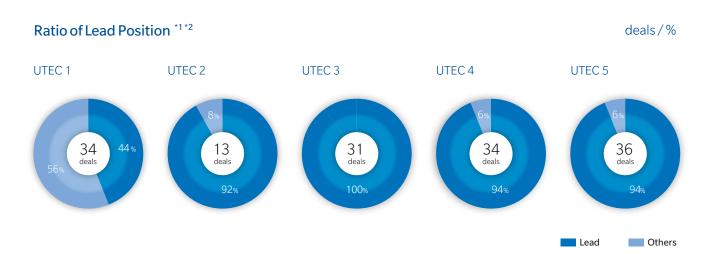


*1 Investment stage based on definition provided in the 2024 National Venture Capital Association Yearbook.

*2 As of March 2024. Deals invested in parallel through multiple funds are accounted for in each fund (excludes FoF investments)

Strong Commitment

As lead investor, UTEC supports portfolio companies on financing and management issues. * We send board members to portfolio companies to actively add value and support management.



*1 Percentage of transactions in which a fund has taken a lead position in financing.

*2 As of March 2024. Deals invested in parallel through multiple funds are accounted for in each fund (excludes FoF investments)

GLOBAL EXPANSION

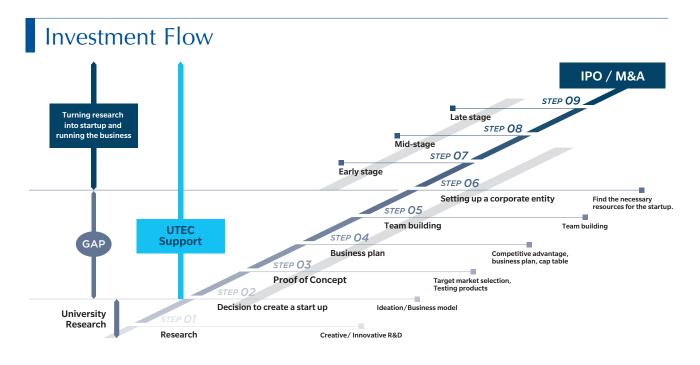
Collaboration with universities and research institutions / Global expansion of portfolio companies



Network



STARTUP SUPPORT PROGRAM



UNIVERSITY SPONSORSHIP

Since 2017, UTEC has sponsored 26 projects at the University of Tokyo, strengthening its support for researchers and students. Based on the outcomes of our venture capital business, we are expanding our support to UTokyo, other universities, and research institutions.



Graduate School of Science /oung Scientist Future Fund
Graduate School of Agriculture and Life Sciences
Graduate School of Economics Grant for Center for Advanced Research in Finance Grant for Research for Market Design
Graduate School of Pharmaceutical Sciences
Graduate School of Frontier Sciences Frontier Area Research Grant (Shigeyuki Kawano, Professor Emeritus, Utokyo) GSFS Foundation
Graduate School of Information Science and Technology nfrastructure Development Project for Information Science and Technology Research Vext Generation Artificial Intelligence Research Center
nstitute of Medical Science /oung Researcher Development Project
nstitute of Industrial Science / Research Center for

Advanced Science and Technology Komaba Research Campus, UTEC Young Researchers' Challenge Support Program

6

Osaka University Co-Creation Bureau Grants for Industry-Academia-Government Collaboration Activities Support for promotion of basic research by young researchers



Portfolio Companies

Life Science & Healthcare p8-13

GORYO Chemical, Inc. EditForce, Inc. TAGCyx Biotechnologies Tricog Health Pte. Ltd. Elixirgen Therapeutics, Inc. ImmunoScape Pte. Ltd. Bugworks Research, Inc. bitBiome, Inc. Metcela Inc. Celaid Therapeutics Inc. United Immunity, Co., Ltd. PURMX Therapeutics Co., Ltd. Elixir Pharma Inc. Cellusion Inc. RegCell Co., Ltd. Sola Biosciences, Inc. Violet Thetapeutics, Inc. Red Arrow Therapeutics, Inc.

IT......p14-24

WASSHA Inc. Money Design Co., Ltd Retrieva, Inc. Startbahn, Inc. Tier IV, Inc. obniz Inc. SWAT Mobility Pte. Ltd. estie, inc. Adacotech Inc. ROMS, Inc. VividQ Limited OPALai Pte. Ltd. TXP Medical Co., Ltd. Capex, Inc. HashPort Inc. DATAFLUCT, Inc.

Kuzen Inc. Sinumy Corporation Obviously Al, Inc. Studio Unbuilt Inc. Alumnote Inc. ALGO ARTIS Corporation forest inc. Medcom, Inc. booost technologies, Inc. ONIGO K.K. ARCH,Inc. XMile Inc. Eureka Robotics Pte. Ltd. Cordia Directions, Inc. (Peach Cars) Quanmatic Inc. issin Holdings Inc.

Algal Bio Co., Ltd. BionicM Inc. Nelumbo, Inc. SUN METALON Inc. Kepler Corp. RICOS Co., Ltd. Charco Neurotech Ltd. EnteraSense Limited Gaianixx Inc. Liminal Insights Inc. Ubifly Technologies Pvt. Ltd (ePlane) Oxford Quantum Circuits Limited TriOrb Inc.

Deep30 Limited Partnership BLUME VENTURES-FUND III/Blume Ventures GIFT TRUST IV Amadeus V Technology Fund LP

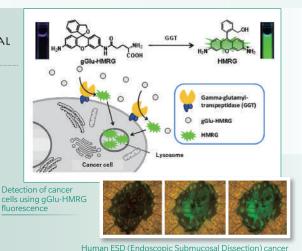
Alumni	p34-39
Team	p40-46
Board Members	p47

UTEC PORTFOLIO COMPANIES Life Science & Healthcare

GORYO Chemical, Inc. * GORYO CHEMICAL

Development of fluorescent probes for quick diagnosis during cancer surgery

- Q1 Goryo Chemical, Inc. was established in 2010 in Sapporo, Hokkaido to develop fluorescent probes not only for research reagents but also for medical use.
- **Q2** Goryo Chemical has platform technologies of fluorescent dyes for diagnostics, which were initially developed by Urano Laboratory of the University of Tokyo. Furthermore, Goryo Chemical has the capability of synthesizing these dyes efficiently.
- **Q3** UTEC connected Goryo Chemical with the University of Tokyo and has offered hands-on support including business planning, financing and recruiting.

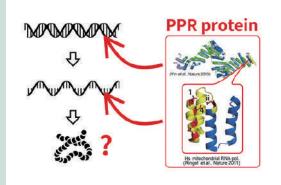


amples at each reaction state with EP-HMRG (before spraying EP-HMRG (left), after 5 min (middle) and after 10 min (right))

EditForce Inc.

Contributing to drug discovery, agricultural seed development and material production through DNA / RNA manipulation technologies.

- Q 1
 EditForce was founded based on the PPR genome editing technique invented by Takahiro Nakamura, Associate Professor at Kyushu University in 2015. EditForce aims to revolutionize the genome editing industry, which has been dominated by prior technologies such as ZFN, TALEN, and CRISPR.
- Q 2
 PPR technology has the ability to recognize both DNA and RNA. It is the world's first genome editing tool that can edit both DNA and RNA. EditForce can leverage their strengths in areas such as RNA therapeutics based on their RNA editing technology, which is difficult for competing technologies to achieve.
- **Q3** UTEC has introduced management executives and external partners to EditForce and supports business planning as well as supporting potential IPO and M&A processes.



DNA/RNA modification by PPR

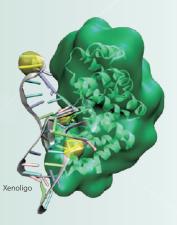
TAGCyx Biotechnologies



EditForc

Oligonucleotide based drug discovery platform to revolutionize expensive healthcare economy by discovering low cost, highly effective and safe medicines.

- **Q1** With the vision to commercialize "Artificial base-pairing technology" and its application in a wide range of Life Science fields, TAGCyx was co-founded by Dr. Hirao Ichiro, former Leader of the RIKEN Synthetic Molecular Biology Team, and others in 2007. From 2016, TAGCyx targets drug discovery and development as their main focus.
- Q 2Nucleic acid drugs can be created with unprecedented efficacy using the Xenoligo™
platform which possesses high affinity and selectivity for target substances.
- **Q3** UTEC has supported TAGCyx for management structuring, fundraising, business alliances, etc.



Generation of Xenoligo molecules by SELEX

Ouestions Q 1 Origin

elixir

triccc

Q 2 Strength

03 UTEC's value add

Tricog Health Pte. Ltd.

Tricog offers an AI-driven virtual cardiologist at health centers, with a vision to achieve accessible, affordable healthcare for all.

- Tricog was founded in 2014 by Dr. Charit Bhograj, an interventional cardiologist with over Q 1 15 years of experience. Dr. Charit started Tricog with Dr. Zainul Charbiwala, an electrical engineer with experience in IBM and a PhD from UCLA.
- Q 2 Tricog is one of the world's largest healthcare AI companies with over 16 million patients in India, SE Asia and Africa. Tricog offers a complete cardiology platform with products for Al-driven ECG, Remote Cardiac Ultrasound and Heart Failure. Tricog has multi-faceted partnerships with major Healthcare & Pharmaceutical companies.
- Q 3 In addition to management and financial support, UTEC is actively helping Tricog by introducing Japanese medical equipment manufacturers for business expansion. UTEC also helped facilitate strategic investment from Omron Healthcare and Sony into Tricog.

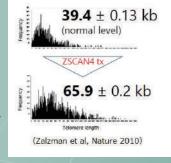
Elixirgen Therapeutics, Inc.

Revolutionary cure for rare diseases using ZSCAN4 cell therapy

- Elixirgen was founded in 2018 by Dr. Minoru Ko, currently a professor at Keio University and formerly Q 1 a Section Chief at the NIH. Dr Ko aimed to apply his discoveries in stem cell biology to cure diseases.
- Elixirgen's technology is based on the discovery that the ZSCAN4 gene increases the genome stability Q 2 of the stem cell and elongates telomeres. The company developed the technology to introduce ZSCAN4 into cells such as hematopoietic stem cells in the form of RNA therapeutic agent that does not disrupt the genome, rendering the procedure safer. They have completed the Pre-IND with the U.S. FDA and now aim for early clinical trials for telomere disease, including congenital dyskeratosis.
- Q 3 UTEC has provided funding for clinical trials, networking opportunities for companies, investors and human resources, and support for potential IPO processes.

. O ImmunoScape



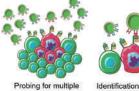


Example of telomere extension by ZSCAN4

ImmunoScape Pte. Ltd.

Enabling immunotherapy through high-dimensional immune profiling

- ImmunoScape was founded in December 2016 with the technology licensed Q 1 from Dr Evan Newell's laboratory at the Singapore Immunology Network in A*STAR.
- Q 2 ImmunoScape employs cutting-edge technologies and mass cytometry to measure alterations of immune cells and in particular, antigen specific T cells specificity for biomarker and target identification, offering valuable insights on efficacy & safety of immunotherapies in R&D and clinical phase.
- UTEC supports ImmunoScape in academic collaborations (especially with the Q 3 University of Tokyo), business development and team-building strategy.







T cell specificities

Identification of tumor Phenotypic and antigen-specific T cells functional T cell profiling



UTEC PORTFOLIO COMPANIES Life Science & Healthcare

Bugworks Research, Inc.

Novel Class of Antibiotics to combat Antimicrobial Resistance (AMR) and novel Immuno-oncology therapies to fight cancer

- Bugworks was started in 2014 by industry veterans Dr. Anand Anankumar, Dr. Q1 Santanu Datta and Dr. V Balasubramanian to tackle the issue of global Anti-Microbial Resistance(AMR). In July 2017, Bugworks became the first Asian company to win the prestigious CARB-X grant. The Bugworks Research lab in Bangalore, India has a team of several scientists and PhDs with a combined experience over 200 years in drug discovery. Bugworks has an extended team in US, Japan, UK, and Australia.
- Q 2 GYROX - Dual Targeting first & best-in-class broad spectrum antibacterial agents. The lead GYROX compound BWC0977 is undergoing Phase 1 trials in Australia. Novel immuno-oncology small molecule compounds with DARE (Dual acting Adenosine Receptor antagonist Efficacy).
- Q 3 UTEC provided Bugworks collaborative opportunities with Japan by introducing Japanese pharmaceutical companies, as well as Japanese academics such as Prof. Satoshi Murakami at Tokyo Institute of Technology, who clarified the crystal structure of multidrug release transporter AcrB as the company's Scientific Advisor. UTEC also supports Bugworks by offering financial advisory and fundraising support.

珪 bitBiome

bitBiome, Inc.

To innovate the biomanufacturing industry using microbial "Dark Matter" genes

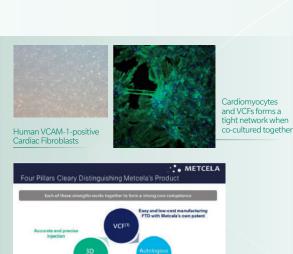
- In cooperation with UTEC, bitBiome was founded in 2018 with the aim to create new industries using next-generation whole genome microbiome Q 1 analysis that is based on the single-cell genomics technology developed by CSO Dr. Masahito Hosokawa, an associate professor of Waseda University.
- Q 2 bitBiome has pioneered the world's first single-cell genomics technology tailored to microorganisms, enabling the accumulation of microbial genome data that was previously challenging to analyze. Compared to conventional methods, their technology offers superior data accuracy and information volume. Additionally, bitBiome possess state-of-the-art informatics and robotics facilities, allowing for highly efficient experimental setups. They specialize in collaborative research and contract analysis services in the fields of biomanufacturing, including enzyme discovery and engineering, as well as microbial genome analysis. These services, along with their in-house development projects, are exclusively offered with a primary focus on the pharmaceutical, chemical, and food industries.
- UTEC has provided bitBiome with support from its startup phase in business development, IP strategy, assembling management talents, etc. Q 3

... METCELA

Metcela Inc.

Revolutionizing the Way We Treat Heart Failure

- With the aim of commercializing the results of Dr. Takahiro Iwamiya's Q 1 doctoral research on cardiac fibroblasts at Tokyo Women's Medical University, Metcela was cofounded in 2016 after two years of preparatory work by Dr. Iwamiya and Kenichi Nogami, who had experience at a foreign investment bank and a start-up.
- Q 2 • Autologous and tissue-specific cell therapy: high efficacy and low-cost manufacturing
 - Unique positioning by combining the cells with a proprietary mapping and catheter delivery technology which enables safe and accurate cell injections to the heart
 - · Proven mechanism of action of the therapy as a platform-enabling technology, in addition to proven efficacy in multiple animal models
- Financial strategy and hiring talents Q 3



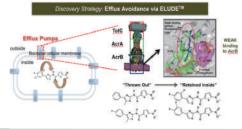


Workflow of single-cell genomics

4 clear pillars

distinguishing

Metcela from the rest



Proprietary ELUDE™ platform of Bugworks

Q 2 Strength Q 3 UTEC's value add

Celaid Therapeutics Inc.



UNITED IMMUNITY

Regenerative medicine start-up aiming to develop next-generation cell therapy products using human hematopoietic stem cell expansion technology

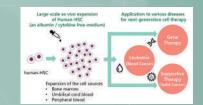
- Q 1
 Prof. Satoshi Yamasaki from Tsukuba University and Hiromitsu Nakauchi from the University of Tokyo's Institute of Medical Science (also a Professor at Stanford University) successfully developed a technology using PVA, a component of liquid glue, for the large-scale in vitro expansion of mouse hematopoietic stem cells. They aim to apply this technology in cell therapy for clinical use in humans.
- **Q 2** In vitro expansion of human HSC has been difficult until now. The conventional cell growth media, containing biological substances such as albumin and cytokine, carry problems such as low reproducibility, difficulty in quality control, and high cost of raw materials. Our technology enabled in vitro expansion of human HSC in an albumin/cytokine-free medium, which allows easy quality control and cost reduction. In addition, since HSC can be expanded regardless of the source (bone marrow, umbilical cord blood, peripheral blood), application to various diseases can be expected.
- **Q3** Understanding the innovation of technology, providing financial support from the seed phase to facilitate commercialization. Assistance in formulating business strategies and development plans, finding and introducing talent, and supporting legal and intellectual property matters.

United Immunity, Co., Ltd.

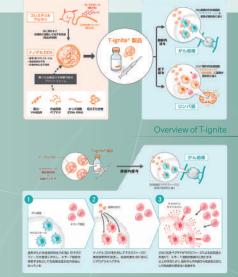
Uniting the Power of Nanotechnology and Immunity for the Fight to Cancer

- Q 1 Dr. Naozumi Harada, a pioneering scientist who has conducted 25 years of drug discovery research in the cancer immunology field at Mitsubishi Chemical and Mie University, founded United Immunity in November 2017 aiming to commercialize cancer immunotherapy drugs, utilizing the nanogel engineering research results of Prof. Kazunari Akiyoshi from Kyoto University.
- **Q2** Using a unique nanocapsule technology that creates 100-nanometer particles from sugars and lipids, capable of encapsulating small molecules, nucleic acids, and proteins, it is possible to deliver pharmaceutical ingredients selectively and efficiently to immune cells within the body. This technology enables the development of treatments for various diseases, including cancer.
- Q 3 Hands-on support including advice on R&D plans, structuring corporate governance, and recruitment of management talents

Succeeded in largescale expansion of mouse HSC in vitro



Large-scale ex vivo expansion of human HSC can be expected for clinical applications to various diseases



TAMs targeting (intravenous injectio

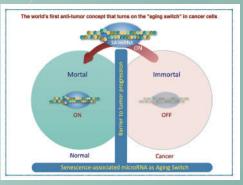
PURMX Therapeutics Co., Ltd.

PURMX THERAPEUTICS

Development of natural MicroRNA drugs to help patients with intractable diseases

- Q 1Prof. Hidetoshi Tahara of Hiroshima University has discovered the anti-tumor effect of microRNAs
related to aging and has developed its own functional screening system for this kind of RNAs. He
started a start-up company because he had reached the stage of clinical development of potent
microRNAs.
- Q 2
 Our MicroRNA medicines have the potential to overcome drug resistance, which is a challenge with existing anti-tumor drugs that target a single gene, because they target multiple genes relating to cancer growth.
- Q 3
 UTEC recognized the innovativeness of this technology from the early stages at Hiroshima

 University and has provided hands-on support for its commercialization, especially in its IP formulation and recruitment of management talent for drug development.



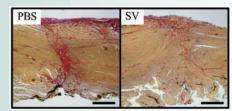
Anti-tumor therapy using senescence-associated microRNA

UTEC PORTFOLIO COMPANIES Life Science & Healthcare

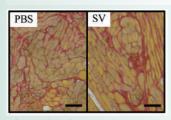
Elixir Pharma Inc.

Realizing "active healthy longevity society" by creating medicines to solve the walking function deterioration due to aging

- Q 1Elixir Pharma was founded to develop therapeutic agents for muscle atrophy and rupture
by leveraging the muscle regeneration function of a portion of "osteopontin" (known as
substrate protein) discovered at Osaka University in 2020.
- **Q2** Functional peptide technology to activate skeletal muscle hygiene cells and its applicability to various diseases involving muscle loss, damage, fibrosis, etc.
- **Q3** Financial support to materialize the GLP toxicity study and HR support for hiring executives and other personnel to accelerate business development



SV peptide suppresses the growth of fibrotic scar tissue



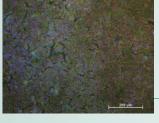
SV peptide facilitates muscle regeneration

Cellusion Inc.

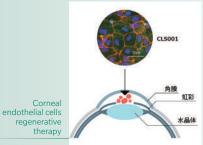
Cellular technology breakthrough for clear vision of the future.

- Q1 Three professors in Keio university, Dr. Hatou, Dr. Tsubota and Dr. Shimura, founded Cellusion in 2015 to commercialize corneal regenerative medicine therapies to solve the unmet medical needs faced in clinical settings.
- Proprietary manufacturing method from iPSC to corneal endothelial substitute cells in direct differentiation induction manner.
 - Robust manufacturing process, stable product quality and economically-viable CoGs by utilizing allogenic iPSC as raw material.
 - Off-the-shelf cell therapy platform enabled by proprietary cryopreservation.
- Q 3 Financing strategy and talent recruitment

Overcoming Unmet Needs with Innovative Immunotherapy Using Regulatory T Cells



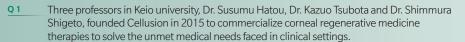
iPS derived corneal endthelial substitute cells



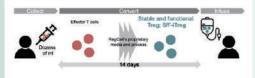
RegCell Co., Ltd.



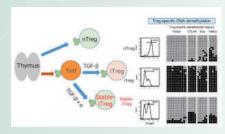
CELLUSION



- Our patent-protected Treg platform has generated epigenetically-reprogrammed stable and functional Treg (S/F-Epigen-Treg) which has competitive advantages compared to other Tregs in terms of stability, functionality, scalability, safety, and pathogenic antigen-specificity
 - S/F-Epigen-Treg cells express a high-level of Treg function-inducing molecules and achieve Treg-specific chromatin remodelling which enables functional stability
- Q3 UTEC provides comprehensive hands-on support ranging from team building, business development, finance, and global expansion



Concept of S/F-Epigen-Treg therapy



Treg specific DNA hypomethylation

Questions Q 1 Origin

Therapeutics

Q 2 Strength Q 3 UTEC's value add

Sola Biosciences, Inc.

Gene therapy for neurodegenerative disease

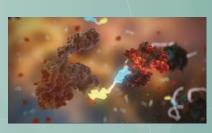
- Q 1
 SOLA Biosciences was founded in 2016 by Dr. Keizo Koya, CEO and Dr. Akinori Hishiya, CSO. Dr.

 Koya is a serial entrepreneur having experience in founding Strategia (which was acquired by JSI InnoMed). Dr. Hishiya has experience as a researcher at Eli Lilly, the National Center for Geriatrics and Gerontology, Georgia Medical College, Boston Biomedical Research Institute, and Strategia, Inc.
- **Q2** SOLA owns the JUMP70 platform, a gene therapy that uses AAV to express JUMP70, a fusion protein capable of bringing disease-causing proteins into close proximity with the HSP70 protein, so that HSP could refold or induce degradation of the mis-folded aggregate protein which is a cause of neurodegenerative diseases. The lead pipeline, SOL-257, is being developed for ALS, a disease caused by the aggregation of TDP-43 protein.
- Q3 Introduction of scientific advisers in the US or in AAV field, support capital raising, business development, and IP strategy, etc.

Violet Therapeutics, Inc.

First-in-class platforms to identify, map and mine the cellular connectome at scale to elucidate novel drug targets

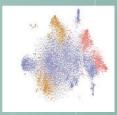
- Q1Drug discovery startup leveraging a first-in-class platforms, RABID-seq, to identify, map
and mine the cellular connectome at scale, which was invented by Professor Francis
Quintana at Brigham and Women's Hospital and Harvard Medical School
- **Q2** Intercellular interactions play a crucial role in the formation of diseases, but their molecular mechanisms have not been fully elucidated. Violet's RABID-seq technology enables comprehensive analysis of crosstalk between cells that are physiologically interacting, without depending on physical proximity. RABID-seq is expected to lead to the discovery of new drug target candidates, particularly in the field of neuroinflammation.
- Q3 Support for searching collaborative research partners to benefit pipeline development



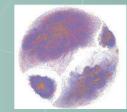
JUMP70 to engage aggregated protein and HSP70



The domain of JUMP70



scRNA-seq data lacks connectivity information



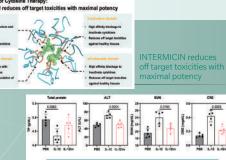
t RABID-seq identifies targets in the context of in vivo connectome (Clark, Gutiérrez-Vázquez, Wheeler et al., 2021)

Red Arrow Therapeutics Inc.



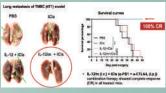
Make Undruggable Treatment Reality by Unlocking Full Potential of Nanomedicine

- **Q1** Takuya Miyazaki, Ph.D (CEO) together with Horacio Cabral, Ph.D (Co-founder) launched Red Arrow in 2021 at the University of Tokyo, Japan, who are both experts in polymer-based drug delivery systems.
- **Q2** Our program, INTERMICIN, pH-sensitive polymeric micelles loading IL-12 release fully active IL-12 upon sensing intertumoral pH, thus increases infiltration and activity of effector immune cells within tumor microenvironment. Moreover, INTERMICIN also overcome the systemic toxicity of IL-12. In the current preclinical data, INTERMICIN exhibits strong anti-tumor efficacy in various tumor models both as monotherapy and in combination with immune checkpoint inhibitors.
- Q3 Ongoing support for team formation, business planning, and financing





INTERMICIN (IL-12/m) Demonstrates Reduced Toxicities as compared to Native IL-12

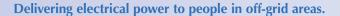


INTERMICIN (IL-12/m) Synergizes with Checkpoint Blockades in Difficult-To-Treat Cold

UTEC PORTFOLIO COMPANIES



WASSHA Inc.



- **Q1** CEO Satoshi Akita selected Africa as the starting region for the business based on the potential of the electrification market, its social significance, and regulatory considerations. Digital Grid Solutions (the company's former name) was co-founded in April 2013 by Akita and Dr. Rikiya Abe, a professor at the University of Tokyo (at the time). The company was renamed to WASSHA in December 2017.
- Q 2 WASSHA collected a detailed landscape of data on consumer coverage and consumption trends of millions of people in Africa by partnering with kiosks in rural areas. The management is based in Tanzania, in close operational proximity to the local communities⊠(Tanzania, Uganda, Mozambique, etc.), and leverages collaborations with Japanese corporations to deliver value.
- Q3 As a lead investor since the company's inception, UTEC has provided a variety of support in finance, business planning, executive recruitment, organization building, legal risk handling, and IPO preparation.



Power to the people

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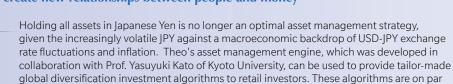
Kiosk image in Tanzania



Money Design Co., Ltd

Democratize financial services with the power of technology and create new relationships between people and money

with those used by high-end asset managers.



- Q 2
 A strong, well-rounded core team comprising members from the academia, investment management, financial industry and internet service industry.
- **Q3** UTEC provides support to Money Design such as strengthening creditworthiness of the company's investment management policies, and advising on governance development and IPOs.



THEO service homepage

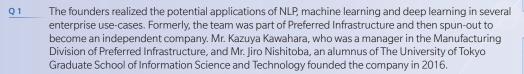


Highly customized private asset management plans for everyone

Retrieva, Inc.

Q 1

Retrieva provides business automation solutions by leveraging state-of-the-art natural language processing technology.



- Q2Retrieva team has deep expertise in the fields of NLP, Machine Learning and Deep Learning. The
team is also well-equipped in using the aforementioned technologies to solve the problems of
enterprise customers and making the service user-friendly.
- **Q3** UTEC offers support in strategy development, governance, recruitment of top-notch talent, finance, customer introductions, pioneering partners, etc.



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Questions Q 1 Origin

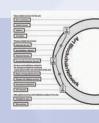
startbahn

Q 2 Strength Q 3 UTEC's value add

Startbahn, Inc.

The realization of a society where art is democratized and familiarized as property and culture.

- Q 1
 Taihei Shii, a contemporary artist and a graduate of the University of Tokyo's Graduate School of Interdisciplinary Information Studies was concerned about the lack of technological infrastructure in the art industry, despite the dynamism of technological innovation and social change in other fields. This became his motivation to found Startbahn with the aim of bridging the gap between technology and art.
- **Q2** Startbahn has acquired relevant patents in Japan and the US. While the Blockchain x Art field is blue-ocean from a competition standpoint, Startbahn has been recognized as a leading company in Art x Blockchain initiative as well as art-related NFT marketplaces in Japan and is well-positioned to propose innovative changes. Startbahn has technical expertise in blockchain application design and development based on its continuous effort to develop and improve ABN.
- **Q3** Beginning in the seed stage and continuing as a lead investor after Series A, UTEC has advised the company in fundraising, recruitment, capital and business alliances, and governance development.



"Art Blockchain Network (ABN),"developed by Startbahn, designed to be an infrastructure for art industry utilizing blockchain technology



Veb service "B-OWND", developed jointly by Tanseisha and Startbahn, on which Japanese traditional craft works are sold with ABN blockchain certificates



Web service "startbahn.org", managed by Startbahn, on which artists and galleries sell their artworks and issue blockchain certificates online

Tier IV, Inc.

Providing fully autonomous self-driving platforms and services.

- Q1 Tier IV was founded in December 2015 by Dr. Shinpei Kato, currently an associate professor at the Graduate School of Information Science and Technology at The University of Tokyo. Tier IV is developing a fully-autonomous self-driving platform based on their open source software "Autoware" which Dr. Kato created while he was at Nagoya University.
- **Q2** Tier IV provides fully autonomous self-driving platforms and services based on "AutoWare", an open-source software based on Linux and ROS. Tier IV's platform strategy involves offering optimized configuration of software and hardware necessary for each ODD (Operational Design Domain) as a Reference Design. In December 2017, Tier IV became the first company to deploy a Level 4 self-driving vehicle on Japan's public roads.
- Q3 UTEC assists TierIV in building its management team, building capital and business alliances, etc.



IERIV





obniz



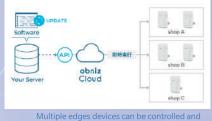
Milee_PV2

Minivan_PV3

obniz Inc.

Make Everything Online

- Q1 Conventionally, IoT using microcontroller boards have faced various hurdles, such as the need to build a development environment, special development languages, and knowledge of hardware as well as software. obniz Inc. was incorporated to realize a world where anyone can freely create IoT electronics in 2014.
- Q2 Proprietary, firmware-less technology integrates firmware and program on cloud, which enables to add and upgrade IoT hardware and programs immediately without rewriting the firmware.
- **Q3** UTEC provides advice on finance and sales strategy, support for recruitment, introduction of corporate customers, support for legal affairs, etc.



cooperated by a single program



obniz, realizing remote monitoring/management at construction sites

UTEC PORTFOLIO COMPANIES

SWAT Mobility Pte. Ltd.



estie

Empowering the world to move more with less using on-demand dynamic routing technology for high-capacity vehicles.

Q1 SWAT was founded in 2015 in Singapore with the vision of moving smart nations with on-demand highcapacity vehicle pooling services that can reduce traffic congestions, improving travelling convenience for commuters, and optimizing resources for transportation systems.

IT

- **Q2** Most vehicle-pooling players in the industry only offer either fixed-route shuttle services or dynamically-route services for smaller vehicles like cars. Unlike their competitors, SWAT goes a step further and offers dynamic routing of demand-responsive and high-capacity vehicles using big data, machine learning and artificial intelligence. SWAT offers products for optimizing People Transport as well as Logistics & Fulfilment services.
- Q 3UTEC provides holistic business strategy advice and support, ranging from financing, marketing,
business partner matching and talent recruitment in Japan. UTEC is also tapping into its strong local
network to support SWAT's Japan market entry.

estie, inc.

Modernizing Real Estate

- Q1 estie founder Ei Hirai developed and implemented statistical analysis methods for real estate performance during his time engaging in overseas real estate investment and office leasing sales at Mitsubishi Real Estate. Hence, he started estie to solve the industry problem where even professionals have not been making objective decisions based on sufficient logical evidence, while tenants were forced to make decisions with insufficient information in 2018.
- Q2The estie team possesses deep real estate industry knowledge, which they leverage on to build
algorithms for estimating rents and other real estate quantitative indicators. These algorithms are hard
to imitate as they are based on one of the largest integrated databases in the market.
- Q3As a lead investor in Series A and beyond, UTEC provides a range of value-add activities, including
advice on corporate strategy, operations, sales & marketing, and HR.



individual office building



Adacotech Inc.

Accelerate the evolution and revolution of manufacturing

- Q1 Adacotech Inc. was incorporated in 2012 with the aim of practical application of its anomaly detection AI, based on "Adaptive Learning Recognition Method Using Higher-Order Local Autocorrelation Feature Extraction Methodology," a technology invented at Japan's National Institute of Advanced Industrial Science and Technology (AIST).
- Q2 Adacotech Inc.'s proprietary anomaly detection AI products provide close-tozero false negatives (detecting abnormal objects as normal) with less amount of training data. The products achieve high speed inference and explainability, and are already applied in quality assurance divisions of many manufacturing companies.
- Q 3 UTEC led Series A financing and beyond as a lead investor, assisting in the development of Adacotech's corporate strategy, business development and team building.



Anomaly detection with close-to-zero error



Many examples of introduction to production lines, mainly in the automobile, electronic parts, and semiconductor industries



Q1 estie fc

	Q 1 Origin	<u>Q 2</u> Strength	Q 3 UTEC's value add
OMS, Inc.	lutions		
DMS: Robotics solutions for omni channels and supply chains.		KO	botic unmanned store and dark store solutions developed by ROMS
ROMS is a startup company founded in 2019 that develops hardware-base and robotics solutions with the mission of "transforming retail and supply of through digitalization and automation to create the next EX/CX. ROMS provides a variety of automation solutions centered on its world-cla (Nano Fulfillment Center)" that combines a small automated warehouse w picking for EC, retail, and logistics facilities.	chains ss "NFC	AL 92 MC GTP MC GTP Also-Stream	高度 ビッキング 仕掛け パッファ 報告 () () () () () () () () () () () () () (

VIVIDO

Ouestions

Q3 UTEC has been involved with ROMS since its early days, providing ongoing support for Series A and subsequent financing, business strategy planning, governance, and executive recruitment.

A demonstration store in Tokyo using the ROMS unmanned store solution



VividQ Limited

R

RO

Q 1

Q 2

Towards the mass adoption of 3D holographic display

- Q 1Initially founded as a data compression startup, VividQ pivoted to a software startup
building commercial applications for 3D holographic displays using their patented
technology, thanks to the support from Prof. Tim Wilkinson of The Centre for Advanced
Photonics and Electronics, Cambridge University.
- Q2 High-quality, fast and scalable implementation of computer-generated holograms, computational aberration correction technology, and GPU-enabled fast implementation. Partnerships with major suppliers for the constituent parts required for holographic display configuration.
- Q3 Co-lead of the Seed round, support of the Seed-2 round, set-up of the APAC team, business development in the Japanese market, building relationships with Japanese academia



VividQ holographic display can express "the sense of depth"



AR HUD, one of the applications of VividQ software, superimposes information in a form that matches the object in the real world

VividQ team with many PhD talents from University of Cambridge, Oxford University, and so on



OPALai Pte. Ltd.

Al-driven alpha and beta indices named 'AiLA' for Commodities, Carbon and related Asset Classes

- Q 1 OPALai was started in June 2017 by Pravin Chandrasekaran, a Harvard alumnus, who has two decades of experience in commodities derivates across seven countries, including roles at Deutsche Bank, Citigroup, Rabobank, and ADM. The rest of the team comes from deep commodities, financial, & technical experience in UBS, BNP, Barclays, Shinshei bank, and CERN
- Q 2
 OPALai uses an ensemble of statistical Machine Learning and Deep Learning techniques by analyzing numerous features to model the term structure of assets. OPALai's AiLATM offers thematic alpha generation Indices for Investors and Tracker Indices for Corporates covering industries and sectors such as Energy, Power, Metals and Agriculture. AiLA Indices has accumulated an AUM of \$500M+ from Global Investment Banks, Corporates, Index Providers and ETF Issuers.
- Q3 As the lead institutional investor in OPALai, UTEC supports the company in financial strategy, and business development including facilitating their expansion to Japan by recruitment of professionals, and client partnerships with trading, financial and manufacturing corporations.





OPALai's Product Offerings for Pricing, Hedging and Trading



UTEC PORTFOLIO COMPANIES



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Capex

IT

Saving Lives with Medical Data

- Q1 CEO Dr. Tomohiro Sonoo developed software on his own to solve the problems he faced in the field of emergency medicine at Hitachi General Hospital where he was an active emergency physician. In 2017, he started TXP Medical to expand the software to hospitals across Japan.
- Q2 TXP Medical has competitive advantages in that it has a deep understanding of the needs of the medical field, strong networks of regional flagship hospitals across Japan, and a rigorous research team that continues to publish in national and international conferences and papers.
- Q 3 As a lead investor in Series A and beyond, UTEC supports TXP Medical in making strategies to increasing corporate value and in recruitment to form a strong team.

Integration of fragmented medical data around acute medical cares

NSER focuses on operational transformations of tertiary emergency centers

Community Data

Transition from whiteboard-based

system to NSER

Capex, Inc.

Virtual humans who are close to humans

- Q1 CEO Shuntaro Kogame, who served as COO at bitFlyer, started Capex with the aim of solving social issues using new technologies such as VR/AR and natural language processing 2019.
- Q 2From the UI/UX of avatars to a dialogue engine with a unique algorithm
based on emotional data, Capex aims to design a total interaction
experience that enhances the closeness to humans.
- Q3 Lead investment from seed round, advice on general management strategy, recruitment support, product feedback and B2B expansion support



PATONA was launched for iOS and Android. Using the direct interaction with users as a starting point, Capex brushed up the interactive experience and expanded it to virtual humans



18 | UTEC

02 Strength

03 UTEC's value add

Smart City Digital Twin

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DATAFLUCT, Inc.

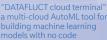
Democratization of Data Utilization with data handling and automated machine learning at its core

DATAF

kuzen

- Q 1 CEO Hayato Kumemura, who has been involved in launching more than 30 new businesses over the past 13 years in multiple companies such as Nikkei and Recruit and is also an invited staff member at the Japan Aerospace Exploration Agency (JAXA), founded the company in 2019 to specialize in new businesses using data science.
- Q 2 Linkage between geographic information and image analysis cultivated by JAXA, automatic machine learning technology to search for the optimal model without the need for the data scientist to be an expert, and a cloud development platform that enables the rapid launch of new applications.
- Finance support as a lead investor in Series A and beyond, overall management Q 3 strategy including productization, collaboration with academia, introduction of prospective enterprise prospects, recruiting, preparation for IPO





"DATAFLUCT co2-monitoring", an environmental monitoring service that uses satellite data to visualize atmospheric carbon dioxide concentration and economic activity

building machine learning models with no code



Kuzen Inc.

Changing the World by Automating Chat

- Q 1 Based on experience at the University of Tokyo's "Entrepreneur Dojo," investment funds and IT consultancy, Shogo Ota and Kota Shirakura, both graduates from the University of Tokyo, founded the company with the determination to create a globally active startup in the IT field from Japan, seizing the timing of the change in communication tools, chat in particular.
- Q 2 Strengths of kuzen include: a track record of over 200 large corporation deployments; the only chatbot tool that provides a wide variety of functions required by enterprise customers with no code; a patented proprietary scenario creation algorithm; the ability to build a variety of dialogue interfaces to suit customer needs; and the flexibility to integrate with external systems.
- Advice on finance strategy and IPO preparation, recruitment support and Q 3 organization building



The "kuzen" editor screen No code is needed to build a chatbot quickly

Conceptual diagram of "kuzen' Integration Hub, which enables a variety of dialogue interfaces and



8 kuzen ж 9

Image of an end-user using the chatbot

Sinumy Corporation



Sinumy provides the ultimate personal authentication technology to the real world and make the world happy with a seamless experience.

- Q 1 Yasuhiko Adachi, Founding CEO, believed that the meaning of human life is to "create the next generation," and one of the most important things to leave to the next generation is a "seamless society." He founded the company to create a seamless society by solving real world personal authentication issues by way improving the accuracy of such authentication.
- Q 2 Authentication consists of three types of information: memory information, physical information, and biometric information. In the real world, however, there are issues such as the time required to confirm memory and remove objects, and the fact that a single leak of biometric information makes such authentication system unavailable for the person in question. Hence, Sinumy has enabled hands-free authentication and settlement of all kinds of transactions with only a smartphone in a pocket or bag, based on its patented technologies for "high-speed, high-accuracy location measurement" and "settlement-level authentication."
- Q 3 Support for finance, hiring of senior management, R&D and sales personnel, establishment of business management structure, dispatch of UTEC's Venture Partners, etc.



UTEC PORTFOLIO COMPANIES

Obviously AI, Inc. obviously.ai

Full-stack no-code AI Platform with a vision to democratize Data Science and LLM (Large Language Models) implementation



Obviously AI co-founders Nirman and Tapojit – Immigrants from India and Bangladesh living in the US





Q 3 Support for Obviously Al's expansion into Japan/APAC by facilitating client and Go-to-market partnerships. Additionally, UTEC also offers hands on support to the company in fundraising, recruiting, product strategy and GTM (Go-to-market) strategy.

Co-founders Nirman Dave and Tapojit Debnath were classmates at Hampshire College in Boston where they obtained their Bachelor's degrees in Computer Science. CEO Nirman comes with entrepreneurial experience, having sold his previous startup to Intel. CTO Tapojit was formerly an AI/

ML researcher at MIT. Obviously AI has a team of 10 people based in San Francisco Bay Area.

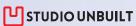
Obviously AI's Edge-sharp AutoML & Bayesian Hyperparameter Optimization offers an ensemble of over 100 AI Models and a superior training time which is 75-100x faster than other AutoML Platforms. In addition, the company has developed proprietary tools such as Paintbrush (Parellel computing), Data Maker (Data Preparation) and X-ray (LLM deployment). Today, Obviously AI serves over 50 happy customers across the globe, establishing the company as a leading no-code Generative AI platform for SMB/mid-market.

IT

Studio Unbuilt Inc.

Q1

02



Architecture DX through High Quality Design

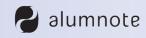
- The two founders Keiji Morishita and Aya Morikawa who studied architecture at Nagoya Q1 Institute of Technology and then gained experience in the IT industry, cofounded Studio Unbuilt in 2017 with the aim of revolutionizing the architectural design industry using IT. The Company launched "madree," a website that allows users to request floor plan designs via smartphone, to solve a pain in the custom-built housing area that was discovered while managing "Studio Unbuilt," their original crowdsourcing service specializing in architecture.
- Q 2 Passion and experience of the founding team in the architectural design industry, access to architectural experts through Japan's only crowdsourcing operation specializing in architecture, and continuous accumulation of design data through the madree's new business model STUDIO UNBUILT: crowdsourcing services
- Q 3 HR support, finance strategy, business development



madree: a design-based house building platform



Alumnote Inc.



Support for building alumni networks for universities and corporations

- Q 1 Toga Nakazawa, who won Japan's Minister of Internal Affairs and Communications Award at the Entrepreneurship Koshien in 2021 while a law student at the University of Tokyo, started Alumnote to create a system to funnel funds to universities in order to overcome Japan's social problem of declining international competitiveness of universities.
- The company developed "Alumnote Community," which enables the creation of an alumni data platform that is easy for universities to manage, something that has 02 been difficult with social networking services. The company aims to revitalize the alumni community with tools to streamline community management and functions that enable tracking and visualization of alumni behavior. In addition to organizing events, the system allows for donations, crowdfunding, and job board postings, aiming to sophisticating donation marketing in Japan.
- General advice on managerial issues for seed stage startups, such as fundraising and team formation. UTEC also outsourced one of its donation projects for the Q 3 University of Tokyo community to the company.







Ouestions 01 Origin

Q 2 Strength

UTEC's value add

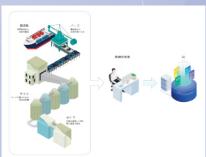
ALGO ARTIS Corporation ALGO ARTIS

Plannning AI service for electric power and logistics companies

- ALGO ARTIS was started as a new business project within DeNA in 2017. ALGO ARTIS was 01 subsequently founded as its spin-out in 2021.
- Q 2 The founders are a scarce team of engineers who can handle heuristic solutions fully and communicate with customers smoothly for gigantic scheduling operation systems. ALGO ARTIS's algorithms enable customers to optimize complex real-world operations that are difficult to solve using conventional methodologies. The company provides full stack secure supports from the back-end side, by linking algorithms and front-end, to benefit customers with system development capabilities and a level of real-world operation that can be flexibly implemented based on the cloud.
- Q 3 UTEC led Series A financing as lead investor. Hands-on support for business planning, finance, hiring, risk control, etc.



03



forest inc.

Bring joy and satisfaction to consumers around the globe through introducing sustainable and high quality Japanese products.

- The Founders, with their deep experience in retail, marketing, and investment Q1 / M&A, have established forest to incubate brands that embrace the spirit of Japan and seek to introduce them to the borderless world of e-commerce.
- Q 2 Experienced Founders with a proven track record in acquiring consumer brands and growing them to reach their full potential. Identification of EC brands through proprietary data collection technology. Adding value to e-commerce brands through the application of digital marketing strategies, supporting cross-border e-commerce expansion, and optimizing sales and inventory planning through data analytics.
- Q 3 Strategic planning support, human resource recruitment, organizational strategy, business development, financial support from seed phase



orest



Supply chain optimization leveraging AI

border EC site "omakase

Growing and scaling up Japanese e-commerce brands



Medcom, Inc.



Promoting Digital Transformation at Health Systems by creating an ICT platform for healthcare

- Founded in 2016 when the founder realized the slow adoption of digital transformation in healthcare when he was at 01 NTT Docomo. Frontier Field provides "Medcom" a smartphone service that realizes DX for medical institutions in a secure environment, and developing applications to promote work style reform in the medical field.
- NTT Docomo, among other vendors specializing in hospital communication systems, and major organizations Q 2 such as the Japan Hospital Association, have strong partnerships in the medical and communication sectors. Their patented technology for sharing smartphones with a unique login feature is a key strength. Unlike PHS (Personal Handy-phone System), their system includes chat functionality, integration with electronic medical records, a unique login feature for identifying staff attendance, guick contact capabilities to designated destinations, and enhanced security measures tailored for medical institutions.



Q 3 Ongoing support for business and finance strategies, team formation and business execution.

booost technologies, Inc.

ERP for ESG Management for Enterprise



OniGO

ARCH

IT

- Established by Mr. Hirokazu Aoi, who was the leader of the Smart Energy Business Team Q 1 at Funai Research Institute, to support new electric power companies that entered the market with the deregulation of electric power. With energy management systems and BPO for new electric power companies as its ancestral business, it has entered the carbon accounting field in 2021. From 2023, started offering ERP systems to achieve ESG management for enterprises.
- Over 10 years of industry experience with more than 70 electric power suppliers, and Q 2 technical expertise in consistently developing ERP for the energy domain. A track record of implementation centered around enterprise companies.
- Q 3 Finance support, support for introduction and recruitment of human resources, support for collaboration with academia and governing bodies



ENERGY X GREEN Carbon accounting platform "ENERGY X GREEN"



Green System booost Co-developed carbon accounting platform with enterprises

ONIGO K.K.

Instant grocery commerce that delivers products in as little as 10 minutes (Q-commerce)

- After working for Sumitomo Mitsui Banking Corporation in Russia, Mr. Naoya Q 1 Umeshita started CarPrice Japan and sold it to Rakuten (now Rakuten Car). Later, while providing strategic and capital policy support to entrepreneurs, he focused on the Q-commerce field, which was emerging simultaneously around the world, and founded OniGO in 2021.
- Q 2 Execution speed that led to the opening of the store within 2 months of its establishment, financing that involved foreign investors from the beginning, supply chain development, and B2B partnerships.
- Q 3 Planning financing strategies, placement and recruitment assistance



Picker picks products in dark store



OniGO's exclusive riders deliver to customers

ARCH ,Inc.

Solving reproductive health issues with the mission of "increasing life choices".



- Q 2 Our strengths include a team with a high level of combined IT-related experience and skills necessary for this project, such as electronic medical record systems and medical media, and a clinic platform that enables integrated data management that accompanies women throughout their lives.
- 03 Leading a seed round of financing and providing management support for business and organizational strategies, etc.



<mark>Q 1</mark> Origin

EUREKA ROBOTICS

Ouestions

X Mile

Q 2 Strength

夏 ロジボク

X Mile

Q 3 UTEC's value add

Promoting a multi-product strategy focused on non-desk industries as a compound startup

To promote the digitalization of non-desk industries, vertically deploying SaaS, Marketplace, etc., segmented by industry

ノンデスク産業のDXを業界別に推進

X Work

*4両 ドキモバーキャリ*ア ◎ 波想キャリア

XMile Inc.

Aims for a world where non-desk workers are the main players with the power of technology

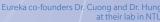
- Q1 Having experience in leading new business units at a major startup and seed-stage fintech startup (as a Director and COO), Mr.Noro founded Xmile in 2019 to solve the problem of "the extent of the room for digital transformation in the blue-collar industry" and "driver shortage" in the blue collar industry.
- Q2X Mile has developed Japan's largest non-desk worker-specific job search service, "X
Work," with over 100,000 registered users. Additionally, it supports non-desk workers' job
changes through "Driver Career" and "Construction Career" etc. Furthermore, it supports
digitalization and productivity improvement of operations through the SaaS "LogiPoke" for
transportation companies.
- **Q3** Leading Series A funding as a lead investor, also providing support for sales, recruitment, and management.

Eureka Robotics Pte. Ltd.

A pioneer in Robotics & AI for HA-HA (High Accuracy-High Agility) tasks in precision manufacturing to tackle labor shortage and unlock exponential productivity gains

- Q 1 Eureka Robotics' Al-powered Robotic Controller is a brainchild of a decade of research at Nanyang Technological University (NTU) Singapore, The University of Tokyo (UTokyo), and Massachusetts Institute of Technology (MIT). CEO Dr. Pham Quang Cuong is an Associate Professor of Robotics at NTU (on leave), a former JSPS Fellow at UTokyo and holds a PhD in Neuroscience & Robotics from Sorbonne University France. CTO Dr. Hung Phan is a PhD in Robotics from NTU. Eureka has offices in Singapore, Japan, Vietnam, and France.
- Q2 Eureka's core technology is powered by a combination of Physics-based Robotics Models and Machine Learning (ML) Models which enables HA-HA. Eureka has achieved 10x higher calibration accuracy when compared to the industry standard, and is the first company in the world to cross 10M real-world HA-HA operations. Eureka's marquee customers/partners include Pratt & Whitney, Coherent, Sumitomo Bakelite, Bridgestone, Sigma Koki, and Denso
- Q 3
 As a lead investor, UTEC helps Eureka to scale-up via strategic support on product, business development, distribution, and fundraising. Additionally, UTEC is supporting the company's expansion into Japan by facilitating teambuilding, client relationships, and Go-to-Market partnerships.







he Eureka Controller capable of handling HA-HA tasks

Cordia Directions, Inc. (Peach Cars) () peach

Revolutionizing used car ownership in Sub Saharan Africa by leveraging the power of IoT and Machine Learning

- Q1 CEO Kaoru Kaganoi, who has prior global experience with McKinsey, met COO Zachary Petroni, who possesses extensive business experience in Africa, at Safeboda. Together, they started Peach to revolutionize used car market in sub-Saharan Africa. Peach employs a team of over 40 people across Kenya and Japan, with team members having experience at notable companies such as OLX, Toyota, Jiji, Safaricom, and Tokyo Marine.
- Q 2
 Peach is pioneering a Marketplace 3.0 model by matchmaking buyers and sellers to revolutionize used car ownership in Kenya. Peach leverages its technology platform comprising of a proprietary smart engine-check IoT device, responsive web/mobile apps, automated inspection and data analysis to enable trust, transparency and customer centricity. With over 400 cars sold, Peach is on its way to be the No. 1 digital used cars marketplace in Kenya.
- Q3 As the lead institutional investor in Peach, UTEC supports the company in product strategy, R&D enhancement, cross-border expansion, and strategic Go-to-market partnership with Japanese automakers.



Peach Cars's Team in Kenya



UTEC PORTFOLIO COMPANIES



Quanmatic Inc.

QUANMATIC

Enable practical use of perpetually growing information.

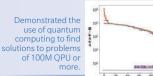
- Q 1
 Based on the novel research results of Dr. Nozomu Togawa (Chief Scientific Officer, Professor at Waseda University), a leading expert in the fields of information engineering, quantum computation, and algorithm development, Quanmatic was founded in October 2022 by CEO Sumitaka Koga, Dr. Shu Tanaka (Chief Technology Officer, Associate Professor at Keio University), and Chief Product Officer Yosuke Mukasa.
- Q 2 Application capabilities in quantum computing technology enabled by leading scientists in mathematical optimization, Al, and machine learning. Core product suite focused on large-scale computation based on top scientific journal articles authored by the founders. Business problem-solving capabilities of management team with a deep understanding of both business and technology, extensive DX experience in large enterprises, and experience in strategy consulting firms. Track record of working on large projects with major companies, including the world's first demonstration of manufacturing process optimization using quantum technology with a major Japanese semiconductor manufacturer.
- **Q3** Financing support from the Seed to Series A round. Supporting the development of corporate strategy, business development, and team building.

Management team with top achievements in their respective field





Demonstrated manufacturing process optimization with a major Japanese semiconductor manufacturer.



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issin Holdings Inc.

Realize a world full of vitality through the developing and providing healthcare devices and services that blend into everyday life.

- **Q1** issin Inc. is a new company founded by Tao Cheng, a serial entrepreneur who founded popln, which UTEC invested in July 2008, and acquired by Baidu Japan in May 2015.
- Q 2
 The founder's achievement of launching a best-selling product "popIn Aladdin" which was sold over 200,000 units since its release, and has achieved the No. 1 market share for home projectors in Japan. The clear vision and product conception capability based on deep understanding of users' pain, and the ability to expand overseas enabled by their cross-border mass production capabilities and members' extensive experience
- **Q3** UTEC led Series A financing and beyond as the lead investor, assisting in the development of issin's corporate strategy, business development, and team building.



"Smart 5 min", which provides a simple 5-minute heart rate

based workout

"Smart Bath Mat" that measures your weight unconsciously

issin's Founder and CEO Mr. Tao Cheng, also the Founder of popIn and Serial Entrepreneur



UTEC Portfolio Companies



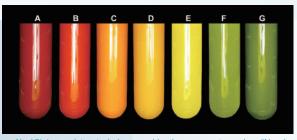
UTEC PORTFOLIO COMPANIES Physical Science & Engineering

Algal Bio Co., Ltd.



Unlocking algae's potential for a better future

- Q 1 Based on the results of over 20 years of algae bio research by Professor Emeritus Shigeyuki Kawano of the University of Tokyo, Dr. Takeshi Takeshita of the Kawano Laboratory founded the company in March 2018.
- Q 2 Based on intellectual properties related to the generation, cultivation, and induction of functional components of a diverse range of algae strains, the Company aims to build the world's first algae biofoundry targeting global customer companies in the three sectors of energy, food, and health.
- Q 3 As a lead investor from the founding, carried out financing through Series B and beyond. Providing support in the recruitment of executive management, the formulation of business strategies, and fundraising efforts.



Algal Bio's proprietary techniques enables the company to produce "Nanairo Chlorella" ("Seven-Colored Chlorella") which changes color corresponding to the carotenoids and long-chain fatty acids present





A typical algal body (left) A super oil-producing algal body (right)

Mass-cultivation using a thin-layer light bioreactor

BionicM Inc.

Powering Mobility for All.

- Founder Sun Xiaojun, himself a prosthetic leg user, started BionicM in December Q1 2018 based on his engineering experience at Sony and doctoral research at Masayuki Inaba's Lab at Graduate School of Information Science and Technology, The University of Tokyo, which is renowned for its robotics research. For three years prior to the incorporation, Sun and UTEC conducted R&D through the START Program by JST (the Japan Science and Technology Agency).
- Q 2 Based on his advanced research in humanoid robotics at The University of Tokyo, BionicM's founder Sun, Ph.D. in Information Science and Technology, created a highly efficient powered bionic prosthetic. The product has been FDA registered in the United States, the biggest market for prosthesis.
- Q 3 As a lead investor since the seed stage, UTEC supports BionicM in its team building, business development, fundraising and governance.



Founder at SXSW award



nelumbo

Nelumbo, Inc.

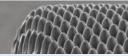
Materials innovation to enable the best products in energy, environment, and entertainment.

- Nelumbo was founded by UC Berkeley engineers with a lifelong desire to see broad adoption and Q 1 acceptance of materials science as a new path for delivering value to the world. The main product suite today targets longstanding frost and corrosion challenges with heat exchangers in Air Conditioners to deliver a bold move in a market that impacts billions of people and has decades of opportunity.
- Unique, innovative platform technology in material science. Q 2
 - · Business model that allows customers and Nelumbo to share the benefit of superior technology and manufacturing.
 - One of the applications has been sold in a cross-border deal, signifying the underlying technological competitiveness.
- The application areas for the technology are diverse, including metals and fibers. UTEC supports in **Q**3 constructing business alliances related to HVAC and functional textiles, areas where Japanese companies keep particularly important positions in the global value chain.



Cofounders Dave Walther, Ph.D., Liam Berryman, and Lance Brockway, Ph.D.





Artistic Example



Ouestions Q 1 Origin

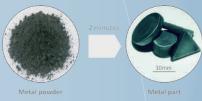
Q 2 Strength 03 UTEC's value add

SUN METALON Inc.

SUN METALON

Making all product ideas tangible everywhere

- Kazuhiko Nishioka and Koji Kageyama, who were at Nippon Steel at the time, conceived of their own Q 1 metal 3D printing technology using their microwave-based steelmaking method, which had never existed in the market before, and after conducting experiments at a campsite, they founded Sun Metalon in February 2021. Their vision is "By enabling local production and local consumption of metal parts, we dramatically expand the possibilities for human beings in space."
- Q 2 Innovative metal 3d printing (ultra-fast, ultra-cheap, ultra-huge) method based on original technology and its patent. Founding team of top engineers with extensive experience in industry and academia, supported by a strong scientific advisory board (MIT, Oxford, The University of Tokyo)
- Q 3 Effective management support, based on a wealth of experience and success in the deep tech startups. Support for hiring executive personnel and introduction of various expert personnel (marketing, intellectual property strategy, etc.)



Original metal 3d-printing technology (Ultra-fast, cheep and huge



Kepler Corp.

Display technology that expresses texture

- Q 1 Mr. Kosho Tsuboi, a designer who designed global hit products such as KDDI's "LIGHT POOL" and Meizu's "Gravity," established this company to commercialize the "paper-like electronic calendar" that he presented in a project with Google.
- Q 2 Integrated hardware and software technology to realize displays that mimic the characteristics of paper and various other materials
- Q 3 Finance support, strategic support, introduction and recruitment support for human resources, and support for collaboration with academia







Mimic wood textures on display

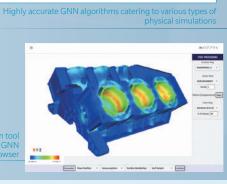
RICOS Ltd.



Solving Product Design Challenges with AI and Simulation **Technologies**

- RICOS was founded by Yu Ihara, based on the results of his doctoral 01 research at the University of Tokyo's Graduate School of Frontier Sciences on 3D simulation (CAE) and projects supported by IPA (Informationtechnology Promotion Agency, Japan).
- Q 2 RICOS' original Graph Neural Network algorithms named IsoGCN (patent granted) that enables two order of magnitude of speed in computer simulation, thereby providing designers and engineers in various fields to enjoy far greater freedom in design and engineering exploration. The IsoGCN AI has been incorporated into automated, generative CAE solution.
- Q 3 Business development, management team building, and governance as a lead investor in multiple financing rounds.

2225.27 有限要素解析 ISOGCN ELS (正解) 予測結果



UTEC PORTFOLIO COMPANIES Physical Science & Engineering

Charco Neurotech Ltd

Bringing smiles back to the lives of Parkinson's **Disease Patients**

- Multi-award winning entrepreneur Lucy Jung realized the potential of stimulatory Q1 treatments when she designed the "Arc Pen" which proved effective on patients with microphilia. Believing in the potential of a non-invasive device that would treat Parkinson's Disease through the proven mechanisms of cueing and focused vibrotactile stimulation, Lucy founded the company in June 2019.
- Q 2 Unprecedented product "CUE" that combines focused vibrotactile stimulation and cueing for the non-invasive treatment of Parkinson's Disease.
- Q 3 Hands-on support in regulatory approval and commercial expansion of the Charco Neurotech "CUE" device in Japan, where an aging population is causing a significant increase in the incidence of Parkinson's Disease.



The Charco "CUE" Device



PD patient with the packaged CUE Device

EnteraSense Limited

ENTERA SENSE

Improving patient outcomes through rapid and accurate detection and monitoring of Upper Gastrointestinal Bleeding (UGIB).

- Realizing the need to solve issues related to UGIB detection (necessity to use Q1 endoscopes, long wait times, significant related costs); Harvard Medical School Professor of Enterology Professor Chris C Thompson and serial medical device entrepreneur Donal Devery joined hands to found EnteraSense in Galway, Ireland in 2015.
- PillSense ability to diagnose UGIB within 15 minutes accurately and non invasively 02 (current endoscopic methods incur wait times of ~27 hours in the US). Strong and experienced team who can execute product development and commercialization.
- Q 3 Support of collaborations with global optical device companies, electronic medical device companies based in Japan. Support of market entry and commercialization in Japan.

at Tabata Lab in The University of Tokyo and optimized M4 technologies (Material, Method, Machine, Member) for single crystallization of hetero-epi layers. With active support by UTEC, co-founding

Proprietary epitaxial multiple-layer single-crystallization technology with "Multi-functional inter layer™", enabling a business model applicable to various industries due to the crystallization technology suitable

UTEC provides comprehensive hands-on support ranging from team building to finance strategy even





The EnteraSense team

Gaianixx Inc.

Contribute the greatest benefit to humankind with "Multi-functional inter layer™

members were recruited and Gaianixx was found.

at pre-incorporation stage.

for various types of substrates, crystals, or functional layers.





Epitaxial multiple-layer single-crystals in 4-6inch



Lattice image of single crystal

28 | UTEC

Q 1

Q 2

Q 3

Ouestions 01 Origin

liminal

THE

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Q 2 Strength 03 UTEC's value add

Liminal Insights Inc.

Accelerating the transition to electric mobility by transforming battery manufacturing with data analytics.

- Q 1 Liminal was founded in 2016 by top technologists from Princeton University and fellows in the Activate entrepreneurial fellowship program, partnered with Lawrence Berkeley National Laboratory's Cyclotron Road Division. Liminal CEO Andrew Hsieh, the co-inventor of the underlying technology, is an Activate Entrepreneurial Fellow and holds a Ph.D. in Chemical & Materials Engineering from Princeton and B.S. in Chemical and Biomolecular Engineering from UCLA.
- Q 2 Liminal's proprietary technology leverages ultrasound and machine learning analytics for advanced battery inspection throughout manufacturing stages enabling 100% cell inspection. The non-destructive ultrasonic inspection provides a fast and detailed look inside battery cells, offering a better understanding of their physical integrity during the production process.
- Q 3 UTEC provides Liminal with global perspectives to support business alliances and business development in Asia and Japan in particular, as East Asia remains to be important region for battery technology development and manufacturing.

Ubifly Technologies Pvt. Ltd. (ePlane)

Revolutionizing Urban Air Mobility (UAM) by manufacturing eVTOL (electric-Vertical Takeoff & Landing) aircrafts for Cargo & Passenger Transport

- ePlane was founded in 2019 in Chennai (India) as a spin-off from IIT Madras, one of Asia's Q1 foremost technical universities. Scientific co-founder Dr. Satya Chakravarthy is a Professor & Head of Aerospace Engineering at IIT-Madras with a PhD from Georgia Institute of Technology. Dr. Chakravarthy also offered the world's first electric aircraft course and established The National Centre for Combustion at IIT-Madras.
- 02 ePlane is the first company in the world to achieve "Aerodynamic Synergy" - resulting in Super Circulation around the aircraft wing due to the wing-rotor interaction. The end-goal of the company is to build e200 (200kg) aircrafts for passenger & cargo transport, with the potential to be a market leader of eVTOLs in emerging markets
- 03 UTEC provides the company with global perspectives on product strategy, manufacturing scale-up, business development and fundraising. In addition, UTEC also supports ePlane's plans to collaborate with Japanese manufacturing companies and battery makers

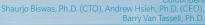
To put quantum in the hands of humanity to solve the

world's most challenging problems.

Oxford Quantum Circuits Limited

- Q 1 Dr. Peter Leek, the Research Fellow at University of Oxford who heads the UK's Superconducting Quantum Computing development at the Leek Lab, developed OQC's core IP - the Coaxmon - a packaging technology based on a 3D architecture. After obtaining the patent, Peter Leek founded OQC in June 2017 as a spin-out from the University of Oxford.
- Q 2 OQC's patented 3D architecture, the Coaxmon, combines unparalleled scalability with world-class performance. Execution leadership of the management team to become the fourth company in the world to launch on AWS (Amazon Braket) and the first in the world to install machines (Toshiko, 32QPU) in data centers: Cyxtera (UK) in September 2022 and Equinix (Tokyo) in February 2023, leading the commercialization of guantum computing in the NISQ (Noisy Intermediate-Scale Quantum Computer) era.
- Collaborations with academia including the University of Tokyo, hands-on support in OQC's expansion Q3 into Asia-Pacific, Japan team recruiting, and fundraizing support from Series A to Series B round.













nside the dilution refrigerator of OQC' quantum computing hardware





29

UTEC PORTFOLIO COMPANIES Physical Science & Engineering

Ouestions

Q 1 Q 2 Origin Strength Q 3 UTEC's value add

TriOrb Inc.

TriOrb

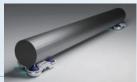
TriOrb BASE Concept Model



Self-developed Autonomous Mobility Softwar



The image of long object transporta-tion based on the robots collaboration



UTEC **Portfolio** Companies

movement mechanism. He founded the company in February 2023 with the support from the SCORE and START programs of the Japan Science and Technology Agency (JST) and technology transfer from Kyushu Institute of Technology.

Q 1

Q 2 The challenges of industrial application of omnidirectional movement platforms, which have long been limited to academic research, have been addressed from a hardware-mechanical perspective. Difficulties in achieving precise movement in the intended direction, insufficient adaptation to floor level differences, and limitations in the transport capacity of heavy objects have been resolved. Compared to conventional omnidirectional movement mechanisms, the solution offers a combination of high disturbance running capability, high precision movement control, and both compact size and high load capacity for the platform.

CEO Shuichi Ishida has been engaged in research and development of ball-driven omnidirectional movement mechanisms since 2008 when he was a student at Kyushu Institute of Technology. After receiving his Ph.D., he joined the National Institute

of Advanced Industrial Science and Technology (AIST) and spent 10 years conducting joint research with private companies to

solve problems at manufacturing sites. He developed TriOrb BASE based on the research results of a ball-driven omnidirectional

Aims to improve productivity by enabling collaborative transport

with the industry's first omnidirectional movement platform

Q 3 As the lead investor, UTEC provides support in patent license negotiations, business development and corporate management.



UTEC PORTFOLIO COMPANIES Fund

Deep30 Limited Partnership

Updating the future together through the unlimited possibilities of deep learning

- Q1 Since coordination with hardware is so important for AI technologies, early-stage investment necessitates a higher risk than conventional investment for internet businesses. To enable this, an investor that can see the potential of realizing AI technologies, such as deep learning, is required.
- Q2 While acting as a bridge for industry-academia partnerships, Deep30 provides technological advice for societal implementation and back office support. It establishes integrated support structure that provides research development in the field of AI and, training for engineers.
- Q 3Guidance related to knowledge of business, legal, and financial affairs. required to
establish and operate a VC fund. Introduction of potential customers and allies to
the invested companies and follow-up funding.

30



BLUME VENTURES-FUND III Blume Ventures GIFT TRUST IV

Blume is India's largest homegrown and most active tech-focused early-stage VC firm with an AUM of over \$500M.

- Q 1Founded in 2010 by Karthik Reddy and Sanjay Nath, Blume raised its first fund of \$22M in 2011, which
was supplemented with an Opportunity Fund. It subsequently raised a \$60M Fund II in 2015, a \$41M
Fund IIA Opportunity Fund, a \$102M Fund III in 2018 and approximately \$300M Fund IV in 2021.
- Q2Blume has spurred the emergence of tech startup ecosystem in India by investing in
GreyOrange, Tricog, Locus, Carbon Clean Solutions, and many more innovation-heavy startups.
Blume is also the pioneer of Platform approach in India with advisory services, hiring and cross-
border support,etc. Some of the key exits from Blume's portfolio include Taxiforsure (acquired
by Olacabs), Zipdial (acquired by Twitter), Minjar (acquired by Nutanix) and E2E (partial exit
with IPO listing on NSE Emerge).
- Q 3
 UTEC is Blume's largest LP from Japan and has partnered with Blume to launch an initiative called BUDHA (Blume UTEC Deep-tecH Accelerator) to invest in Indian startups working on deep science and technology, and empower them to emerge as winners in global markets



Blume Day 2020



Partnering with Exceptional Founders

UTEC Portfolio Companies

Questions Q 1 Origin

Q 2 Strength Q 3 UTEC's value add

Amadeus V Technology Fund LP

A leading deep tech venture capital fund in the UK and Europe

- Q1Founded in 1997 by Anne Glover and Hermann Hauser to support the growth of British and
European technology ventures into the world stage.
- Q2 The management team consists of CEO Anne Glover and Dr. Hermann Hauser FRS, along with partners with a proven track record of investing in the IT, Life Science and Engineering fields. Amadeus Capital Partners has a strong relationship with leading universities in the UK and EU such as Cambridge and Oxford as well as a wide network of venture capitals and corporates.
- Q3UTEC aims to build a strong partnership with Amadeus, one of the largest deep tech VCs
in Europe through investments and supporting activities together towards start-ups which
have a synergy to Japan. UTEC and Amadeus Capital Partners will work together in the
"AUGMENT" Amadeus UTEC Global Market Expansion of Novel Technologies partnership to
accelerate the globalization of technological and scientific start-ups from the UK, Europe, and
Japan through the respective academic and industrial network, deep knowledge of cutting-
edge science and technology, and access to local markets.





ALUMNI Alumni of UTEC in the Front Lines, Home and Abroad

Aidemy



June 2023 Listed on TSE Growth

AKIHIKO ISHIKAWA Aidemy, Inc. Founder

Support for the internalization of DX organizations and the operation of AI systems

Akihiko Ishikawa founded Aidemy Inc. while enrolled at the University of Tokyo's Faculty of Engineering in 2014. Inspired by his own research and the challenges he faced in AI programming, in December 2017, he launched "Aidemy," a platform designed to train artificial intelligence engineers (data scientists proficient in AI), initiating his business. Aidemy provides services that enable corporations and individuals to swiftly integrate cutting-edge technologies, including AI, into their business



operations. The company focuses on supporting the internalization of AI and DX, offering training and project collaboration to help clients foster talent and promote AI utilization and digital transformation within their organizations. Recently, Aidemy has been expanding into the areas of GX/SX and materials informatics. Aidemy went public on the Tokyo Stock Exchange Growth Market in June 2023.



February 2023 Acquired by Moderna, Inc.

SEIJI HIRASAKI OriCiro Genomics, Inc. Founder

Efficient synthesis of genomesized DNA from DNA fragments





Seiji Hirasaki, after working at Nihon Keizai Shimbun and serving as a

director at AnGes, a company involved in gene therapy development, co-founded OriCiro Genomics, Inc. in order to commercialize the groundbreaking technology invented by Professor Masayuki Suetsugu of Rikkyo University, which enables the linking and amplification of DNA without the use of cells. He quickly recognized the potential of this technology to meet industry needs, particularly in DNA manufacturing for vaccine raw materials. He has successfully led the company from its inception through to its growth phase.



NASIR KATO BASHIRUDDIN

OriCiro Genomics, Inc. CEO (at the time)

Nasir Kato Bashiruddin, raised in Seattle and a graduate of the University of Washington, obtained his PhD in Organic Chemistry from the University of Tokyo. He built a solid track record as the Director of Advanced Development at the drug discovery support company PeptiDream, before joining OriCiro Genomics in 2021. Leveraging his extensive experience in pharmaceutical collaborations, he refocused the company's business model on the development and manufacturing of therapeutic drugs, and led the team at OriCiro Genomics to an M&A with Moderna, Inc.

{{ ELEMENTS



YASUHIRO KUDA

December 2022 Listed on TSE Growth

ELEMENTS, Inc. Founder

High-accuracy image matching developed in an eKYC biometric authentication cloud



Yasuhiro Kuda, a graduate of Keio University's Faculty of Law specializing in statistical mathematics, began developing forensic statistical appraisal techniques and computer visioning technologies. In December 2013, he

founded ELEMENTS, Inc. The company offers large-scale data-driven personal authentication and optimization solutions as BaaS (Backend as a Service) to service providers across various industries, including the online identity verification service "LIQUID eKYC" and the personal authentication service "LIQUID Auth." ELEMENTS went public on the Tokyo Stock Exchange Growth Market in December 2022.







Iwao Yoshino

Microwave Chemical Co., Ltd. Founder

World's first commercial-scale microwave chemical plant (3200 t/yr)



Iwao Yoshino (formerly at Mitsui) founded Microwave Chemical Co., Ltd. with CSO Tsukahara (formerly associate professor at Osaka University) who had always aspired to expand innovative technology to the world from

Japan. Their strong drive to apply his technology to form a Japanese startup that contributes to the environment through efficient chemical processes led to the co-founding of Microwave Chemical in 2007. Microwave Chemical's stellar team comprises various experts such as researchers and engineers in the fields of chemistry and physics. This team has developed a proprietary platform utilizing microwave technology. Microwave Chemical went public on Tokyo Stock Exchange in June 2022.





May 2022 Acquired by Eurofins Scientific SE

RYUII SUZUKI Repertoire Genesis Inc. Founder

Development of immunotherap using repertoire analysis



Dr. Rvuii Suzuki received M.D. from Tohoku University in 1986 and studied at the University of Texas MD Anderson Cancer Institute in 1989. He was convinced that accurate repertoire analysis on immunity cell receptors (TCR / BCR) with his original unbiased gene amplification technology is essential for the

development of tumor immunology. After returning to Japan, he joined a mega pharma and a national research institute, and through his research built a network of doctors and specialists in various disease areas. Hence, he founded Repertoire Genesis with the mission of "Curing The Incurable" in 2014. Repertoire Genesis supports for the development of new diagnostic methods/therapies based on immunodiversity analysis to challenge unsolved medical needs. M&A by Eurofins Scientific SE was completed in May 2022, giving the company a foothold to enter the global market.

* Dr. Ryuji Suzuki, former Chairman of the Board of Directors at Repertoire Genesis Inc., passed away in April 2024. We remember him fondly and our prayers remain with Dr. Suzuki and his family.





December 2021 Listed on TSE Mothers*

Masahiro Fukuhara

Institution for a Global Society Corporation Founder

Masahiro Fukuhara (formerly at MUFG and Managing Director at asset management firm Barclays Global Investors (BGI) founded Institution for a Global Society(IGS) in 2010 with the vision of "Inspiring self actualization through assessment and education". The IGS team comprises experts in



machine learning and NLP. Leveraging on their expertise, they make use of big data derived from elementary school students to senior citizens to assess and educate HR. They provide such services to a wide range of customers, from international organizations, governments, schools to large corporations. IGS went public on Tokyo Stock Exchange in December 2021.







December 2021 Listed on TSE Mothers*

Tomohito Ihara joined Green Earth Institute(GEI) and has been the CEO since 2013 after working for METI and Recruit. GEI can produce bio-fuels

Tomohito Ihara Green Earth Institute Co., Ltd. CEO

Exchange in December 2021.

Using Corvneform bacteria to produce biofuels and greer chemicals



and green chemicals from non-edible biomass such as stems, leaves, and debris, whereas traditional fermentation process requires biomass. Furthermore, by leveraging a wide range of domestic and overseas networks that have been created through their business activities so far, GEI aims to establish a new platform for the bio-refinery industry. GEI went public on Tokyo Stock

ALUMNI Alumni of UTEC in the Front Lines, Home and Abroad

* Listed on TSE Growth Market due to market reclassification

FINATEXT

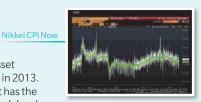
HOLDINGS



December 2021 Listed on TSE Mothers*

RYOTA HAYASHI Finatext Holdings Ltd. Founder

Ryota Hayashi (formerly at Deutsche Bank London and GCI Asset Management) founded Finatext (currently Finatext Holdings) in 2013. Based on deep knowledge and experience in finance, Finatext has the technological ability to rapidly analyze financial information and develop



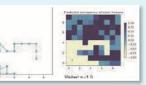
services in a user-friendly UI/UX. Finatext uses economic statistical analysis technology based on big data developed by Japan's top professionals working at the forefront of statistics and economics research at the Ministry of Internal Affairs and Communications, and the Bank of Japan. Finatext went public on Tokyo Stock Exchange in December 2021.



December 2021 Listed on TSE Mothers*

Satoshi Erdos Kato





JDSC Co., Ltd. Founder

Satoshi Erdos Kato founded the Japan Data Science Consortium (currently JDSC) in 2013 and became its representative after working for McKinsey & Company and a US-based manufacturer.

JDSC is capable of bridging the company's practical business and the knowledge of academia, by leveraging knowledge relating to IoT/data utilization from Koshizuka Laboratory at The University of Tokyo's III/GSII, and that relating to AI/Blockchain from Tanaka Laboratory at the University of Tokyo's Department of Systems Innovation. JDSC went public on Tokyo Stock Exchange in December 2021.

FYUSION



December 2020 Acquired by Cox Automotive Inc

RADU B. RUSU

Smooth Fyuse 360° image rotation with image stabilization



A graduate of the Technical University of Munich in Computer Science, Radu is a world leader in 3D image recognition technology. While working at Willow Garage Inc, Radu founded the world's largest open-source project

Dr. Kevin is a co-founder and CEO of 908 Devices Inc. Kevin co-founded Ahura Scientific in 2002, and was Senior Vice President overseeing Operations, R&D and Safety and Security Sales through Ahura's acquisition

for 3D image and point butt processing: "Point Cloud Library". Then in 2013, Radu founded Fyusion, Inc. with the vision of applying 3D image technology based on intelligent robotics to contribute to the real world. Fyusion has been successful in obtaining many patents on their novel technologies and was acquired by Cox Automotive, Inc. in 2020. Presently, Fyusion's 3D spatial photograph application technologies contribute to the numerous business segments of Cox Automotive.

×908 devices



December 2020 Listed on Nasdaq

KEVIN J. KNOPP 908 Devices Inc Founder

M908 : World's First HandheldMass Spectrometer.



by Thermo Fisher Scientific in 2010, where he continued as Vice-president and Site Leader of the Portable Optical Analysis division. An experienced entrepreneur, Kevin co-founded 908 Devices Inc. in 2012 to disrupt chemical and biomolecular analysis by handheld and desktop mass spec devices. Kevin took 908 Devices public on the NASDAQ in December 2020.

🗙 Al inside





ΤΑΚυ ΤΟ<u><u></u></u> ΤΟ<u></u> Al inside Inc. Founder

Taku Toguchi started investigating the business potential of Artificial Intelligence in 2004. After founding a few startups that were successfully acquired, he started Al inside Inc. in 2015 to solve the



experience and leveraging on Taku's own library of technology patents, Al inside's DX Suite, an Al platform with applications like AI-OCR, has become the top selling SaaS product in Japan. Al inside went public on Tokyo Stock Exchange in December 2019.

problem of productivity in aging societies using an AI platform. With a relentless focus on customer



February 2019 Implemented MBO (Management Buyout)

ISSEI TAKINO MUJIN, Inc. Founder

The world's first fully automatic warehouse run by robots of JD.com

DX Suite UI







experience at competitive production sites in Japan has given him a wide range of knowledge, pragmatism and drive to make great strides in the robot venture industry, which is considered to be particularly difficult to commercialize. February 2019 Implemented MBO (Management Buyout).







December 2018 Listed on TSE Mothers*

HIROAKI OHTA ACSL Ltd. CEO (at the time)

designed for all industrial applications



Hiroaki Ohta is an assistant professor in the Department of Aeronautics and Astronautics at the Graduate School of Engineering, Kyoto University, and also a research scientist of Professor Shuji Nakamura's research group at the University of California, Santa Barbara. After working for

McKinsey & Company, he joined ACSL as a COO in 2016 and became the President of ACSL since 2018. With "Liberating Humanity through Technology" as his mission, he developed industrial automation technologies and IoT systems through the use of industrial drones. They were enabled by the company's core technology which was developed with the vision "think for themselves and fly." He has implemented various projects, including utilization of drones in the logistics industry, inspections of tunnels, water pipes, and inside of ships, as well as disaster-stricken areas at the request of Japan's Cabinet Office. ACSL was listed on the TSE Mothers* in December, 2018.





September 2017 Acquired by O LUXE HOLDINGS LIMITED

Hiroyasu Koma GLM, Co., Ltd Founder

Hiroyasu Koma established Koma Enterprise in 2000, developing Business Process Outsourcing Operations to electronics appliance manufacturers in and out of the country. He helped the business reach annual sales of 2 billion yen. In 2010, he founded GLM Co.,



Ltd. (formerly known as Green Lord Motors) from the parent company "Kyoto Electric Car Project" at Kyoto University. In 2014, the company received government safety certification for its electric sports car, which was the first to be mass-produced by a venture company. The mass production of "Tommykaira ZZ" began in 2015. In 2016, GLM announced its next-generation vehicle, "GLM G4." In September, 2017, the company formed a capital alliance with O Luxe Holdings, a company listed on the Hong Kong Stock Exchange, to expand its business globally to European and Middle Eastern countries, as well as China.

ALUMNI Alumni of UTEC in the Front Lines, Home and Abroad

* Listed on TSE Growth Market due to market reclassification ** Listed on TSE Prime Market due to market reclassification

Xpopln



May 2015 Acquired by Baidu Japan Inc.

TAO CHENG popIn Inc. Foundera

"Smart Bath Mat" that allows you to measure your weight unconsciously



After graduating from the Tokyo Institute of Technology, Tao Cheng began his master's degree at the Graduate School of Information Science and Technology at the University of Tokyo. In 2008, while he was still pursuing a master's degree,

he established popIn to commercialize his invention. In 2014, he released "READ," a new evaluation index for Internet contents. Now he founded his second company, issin Inc, which again received investment from UTEC. issin develops health care products and services integrated into daily life. In 2022, issin will begin selling a "smart bath mat" that allows users to measure their weight unconsciously.





June 2013 Listed on TSE Mothers December 2015 Listed on TSE 1st section**

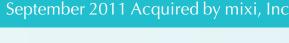
ΚΙΙCΗΙ Κυβοτά PeptiDream Inc. Founder

peptides and targets



Kijchi Kubota joined Nissan Motor Co., Ltd., then SRL, Inc. (formerly known as Special Reference Laboratory), and served as the president at JGS Corporation. In 2006, he

established PeptiDream Inc. based on the Flexizyme technology developed by professor Hiroaki Suga at the University of Tokyo. After leading the company as its CEO, he became the Chairman of PeptiDream in 2017. Their proprietary Peptide Discovery Platform System (PDPS) enables them to produce numerous highly diverse non-standard peptides and evaluate them, which in turn allows them to develop new therapeutics by using highly potent hit candidates and select lead compounds with ease. The company executed its IPO on the Tokyo Stock Exchange Mothers in 2013 and was listed on the first section of the Tokyo Stock Exchange in 2015.** The company was awarded "The 2nd Nippon Venture Award."



Yusuke Asakura Naked Technology, Inc Founder

At the time of the foundat







July 2011 Listed on TSE Mothers*

MASAKI HIRAGA Morpho, Inc. Founder

In 1997, Masaki Hiraga graduated from The University of Tokyo's Department of Information Science. In 2002, he completed his doctoral course in the same department. In 2004, he founded Morpho, Inc., a company that conducts R&D of



image enhancement technology and conducts product development using such technology, and assumed the position of President. He founded the company based on the belief that computer science is a practical subject, aspiring to apply cutting-edge research to solve the needs of the society. Currently, the company provides various image enhancement softwares to global smart phone manufacturers and is extending its businesses to fields of dashboard cameras, security and surveillance cameras, and network services. The company was listed on Tokyo Stock Exchange Mothers in July, 2011.*



🆢 morpho

August 2010 M&A with Yahoo Japan Corporation

Cirius Technologies



Gen Miyazawa

Cirius Technologies Inc. Founder

A system in which advertisements are displayed to users who are in close proximity to areas specified by advertisers



After graduating from the University of Tokyo in 2004, Gen Miyazawa founded Cirius Technologies and took the position of Representative Director. Upon receiving investment from UTEC in 2005, he implemented mobile SEO

projects and advertising distribution projects linked to location information for mobile devices. In August 2010, Yahoo Japan acquired Cirius Technologies. After being appointed as Corporate Officer (the youngest) & General Manager of Search Service Company in April 2014, General Manager of Media Company in April 2015, he was appointed as Managing Corporate Officer and General Manager of Media Company at Yahoo Japan in April 2018. In October 2020, he was appointed as Director, Head of Corporate Group.

UTEC Portfolio Companies

ΤΕΑΜ

Support from professionals with diverse backgrounds



Managing Partner CEO and President

Supervises fund management and startup investments

- Tomotaka ("Tommy") Goji is the Co-founder, Managing Partner, CEO, President & Representative Director of The University of Tokyo Edge Capital Partners Co. Ltd. (known as "UTEC"), and Chairman of Japan Venture Capital Association (JVCA).
 Since the inception of The University of Tokyo Edge Capital Co. Ltd. in April 2004, he has raised and managed five funds totaling approximately JPY 85 billion (USD 600 million), built the team, and guided investments, value-up and exits of UTEC portfolio companies. 20 of UTEC's portfolio companies were acquired and 20 went public.
- These UTEC funds are established on the premise of the Japanese law called "The Limited Partnership Act for Investment" that he authored to enact in 1998 at the Ministry of International Trade and Industry (MITI, now known as METI: the Ministry of Economy, Trade and Industry) and became the foundation for Japanese VC funds thereafter. He left the government to implement the law in technology seed investments by initiating UTEC, after engaging in legislation at the Agency for Cultural Affairs and the Financial Services Agency.
- Goji has performed research in data science to develop a model to indentify startup readiness from big data such as researchers' papers, and received Ph.D. in Engineering from the University of Tokyo.
 At Japan Venture Capital Association, he was Executive Director since July 2015, Vice Chairman since July 2022, and Chairman since July 2023.

Tommy cofounded UTEC in April 2004, after his duties in the Japanese government since April 1996, at METI, the Cultural Agency and the Financial Services Agency. He is currently Chairman of the Japan Venture Capital Association. Tommy graduated from the University of Tokyo's Faculty of Law, earned his MBA at Stanford University, and received his Ph.D. in data science at the University of Tokyo's School of Engineering.



NORIAKI SAKAMOTO Partner/Managing Director COO and Board Director

IT/AI, Healthcare, Finance

- At METI, Nori Sakamoto was engaged in developing the acts for SME finance and home appliance recycling. After leaving METI, he joined his family business in apparel logistics, establishing and organizing businesses.
- At McKinsey & Company, he worked on projects for pharma, medical devices, auto, high-tech, consumer goods and retail companies in Japan, Southeast Asia, and Europe.
- Nori served as a board member auditor in ACSL (listed in the TSE Mothers in December 2018) and Repertoire Genesis (acquired by Eurofins Scientific SE), and a board member in Neural Pocket (listed in the TSE Mothers in August 2020). JDSC Co., Ltd.(listed in the TSE Mothers in December 2021), Finatext Holdings Ltd.(listed in the TSE Mothers in December 2021), Institution for a Global Society Corporation(listed in the TSE Mothers in December 2021) and ELEMENTS, Inc.(listed in the TSE Mothers in December 2022).

Noriaki graduated from the Faculty of Economy of the University of Tokyo and entered METI.

He left METI in 2008 and was appointed vice president of a logistics company. He then earned an MBA from Columbia University.

He was an engagement manager at McKinsey & Company and then joined UTEC in August 2014.

He is currently General Manager of Planning Department of Japan Venture Capital Association (JVCA).



ATSUSHI USAMI Partner & Board Director

Life Science & Healthcare

- Atsushi Usami focuses on seed/early-stage life science investments.
- He currently serves on the boards of EditForce Inc., Bugworks Research inc., bitBiome Inc., Celaid Therapeutics Inc., PURMX Therapeutics Co., Ltd., United Immunity, Co., Ltd., RegCell Co., Ltd. and others.
- He led investments of Repertoire Genesis Inc. (Acquired by Eurofins Scientific SE) and OriCiro Genomics, Inc.(Acquired by Moderna, Inc.).
- He provides support for Life Science Innovation Network Japan (LINK-J).
- Before joining UTEC, he worked as a strategy consultant at Mitsubishi Research Institute (MRI), serving pharmaceutical, medical device and other manufacturing companies across a range of areas including mid-to-long term management planning and new business development.
- In recognition of his contributions, he was awarded the Encouragement Award for Venture Capitalists at the 23rd Japan Venture Awards in 2023.

Atsushi Usami studied pharmacology and neuroscience. He received a Ph.D. in pharmaceutical sciences from the University of Tokyo and is a pharmacist. He worked as a consultant at MRI before joining UTEC in October 2013.

Team



Ide

KEISUKE IDE

Physical Science & Engineering, IT

- Keis Ide focuses on deep tech investments in physical science and IT, especially those from academia. He spent 15 years in the US, half of which in Silicon Valley, as an engineer and management consultant.
- He sits on boards of US and Japanese startup companies such as Liminal Insights (US), Nelumbo (US), RICOS (Japan) and Algalbio (Japan).
- He was the lead investor and served as board director at startups such as Al inside (IPO on TSE), GLM Inc. (M&A by HKSE listed company), IID (IPO on TSE), and played an instrumental role for Phyzios' M&A exit to Google Inc.
- He was awarded Forbes Japan Midas List (2017, 2020), Japan Venture Award (2021).



HIROAKI KOBAYASHI Principal

Life Science & Healthcare

- Hiroaki Kobayashi joined UTEC in August 2019 and focuses on seed/ early investments in Healthcare, MedTech, IT, Life Science, etc. as a principal.
- He currently serves as a board member at TXP Medical, Metcela, Medcom, Enterasense, etc.
- Prior to UTEC, he worked in the medical device industry both in a start-up and in MNC, There he led diverse activities including alliances in manufacturing, development and distribution, industryacademia collaborations, KOL management, physician training and product marketing.
- He is an emergency medicine and intensive care physician by training and worked 5+ years in multiple academic medical centers.

He started his career in Silicon Valley as an engineer at KLA in San Jose, CA. He then joined The McKenna Group as a consultant in technology marketing. After returning to Tokyo, he served as a director in a startup company designing ASICs, before joining Globis Capital Partners as a venture capitalist. He has a BS (Tau Beta Pi) in Systems Engineering from the University of Virginia, and MS Honors in Management Science and Engineering from Stanford University. Prior to joining UTEC, Hiroaki Kobayashi worked for JOMDD, a medical device start-up and a multinational medical device company.

Prior to the medical device industry, he worked for the University of Tokyo Hospital and Hitachi General Hospital as an emergency and intensive care physician. Hiroaki Kobayashi graduated from the University of Tokyo School of Medicine (M.D.) and earned M.B.A from the Ross School of Business at the University of Michigan as a Fulbright Scholar.



KIRAN MYSORE

Al/IT, Healthcare, Physical Sciences

- Kiran is an Al-researcher-turned-VC. He joined UTEC in January 2018 and focuses on seed/early investments in IT and Al, including applications of Al in Healthcare and Physical Sciences. He currently has Board engagements (Director or Observer) in Eureka Robotics, Peach Cars, Tricog Health, Bugworks Research, OPALai, Obviously Al, SWAT Mobility, Liminal Insights, and Blume Ventures. He was formerly a Board Member of Agara (PM Labs) which was acquired by Coinbase in October 2021.
- Before joining UTEC, Kiran was the head of India/SEA Operations at Deloitte Tohmatsu Venture Support (DTVS) Japan. He supported over 50 deep-tech Asian startups by connecting them with Japanese corporations, and also worked closely with METI Japan, to lead CEATEC IoT Acceleration for Asian startups. Prior to that, he was an AI researcher at UTokyo and also co-founded a student-led social enterprise named 'Kriya'.
- Kiran has been selected as a Young Global Leader by Stanford ASES (USA), St. Gallen Symposium (Switzerland) and Yenching Academy (China). In 2020, Kiran was featured in the prestigious FORBES Asia 30 Under 30 list in the Finance & Venture Capital category.

Kiran led India/SEA Operations at Deloitte Tohmatsu Venture Support (DTVS) Japan and co-founded a social-enterprise named 'Kriya'. He started his career in 2013 as a Software Engineer handling business analytics at Cleartrip India, a fast-growing online travel startup.

Kiran graduated with a Master's in Technology Management from the University of Tokyo in 2016. At UTokyo, his specialization was Deep Learning and his research paper was published in PICMET 2017. He was a recipient of a full-scholarship from the UTokyo School of Engineering (SEUT).

TEAM

Investment Professional



Lenny Chin

LENNY (KAYO) CHIN

IT, Physical Science & Engineering

- Lenny (Kayo) Chin joined UTEC in July 2021 and focuses on investments in seed / early-stage startups in the fields of AI, quantum computing, and other technologies with the potential to create disruptive innovation.
- He currently serves on the boards of Oxford Quantum Circuits, Quanmatic, obniz, RICOS, forest and issin Holdings.
- Previously, he worked at Lenovo and PwC Advisory LLC in Tokyo, Japan. Leading strategic planning and operations at Lenovo Japan, he managed the consumer business' P&L for NEC—Japan's marketleading PC brand.
- As a turnaround advisor at PwC Advisory LLC, he provided restructuring / turnaround advisory to 12+ global Japanese companies operating in financially distressed environments.

Atsushi Shimada

ATSUSHI SHIMADA Principal

Life Science & Healthcare

- Atsushi Shimada focuses on identifying and evaluating new life sciences technologies and also provides operating assistance including BDL and IP to earlystage portfolio companies. He joined UTEC in 2018 after working for Bayer Pharmaceuticals Japan.
- Atsushi has more than 20 years experiences in business development and licensing in the pharmaceutical industry with diverse experiences in intellectual property work as a Patent Attorney. As a business development executive, he has lead triple-digit-value deals locally and globally managing multi-disciplinary teams.
- He worked for Takeda Pharmaceuticals USA and Japan as a director and Bayer Pharmaceuticals Japan where he led in/out licensing, strategic pipeline development, and alliance management work. He also engaged in the M&A deals with Amgen Japan KK and Nycomed at Takeda Japan.
- He was awarded great contributor to start-up ecosystem from Japan Patent Office.

Before joining UTEC in 2021, Lenny (Kayo) Chin was a Senior Manager at Lenovo Japan and a turnaround advisor at PwC Advisory LLC.

He earned a BS in Mathematics from the College of Creative Studies at UC Santa Barbara and an MBA from UCLA Anderson School of Management. Atsushi started his career in a IP Law Firm and then joined Takeda Pharmaceutical company Japan where he spent three years in the international HQ of Takeda Pharmaceutical International in Illinois USA. He joined UTEC in 2018 after working for Bayer Pharmaceuticals Japan. He graduated from Osaka University (Engineering) and IE business school (Madrid, Spain) and is a registered Patent Attorney.



AZUSA SHIOHARA

Life Science & Healthcare

- Azusa joined UTEC in September 2021.
- She focuses on seed/early-stage biotech/healthcare investments.
- Prior to joining UTEC, she worked as a manager of the biotech/ healthcare team at Arthur D Little, a global management consulting firm. At Arthur D Little, she had a particular focus on cutting edge biotechnology-enabled businesses, supporting her clients with new business development, R&D and other management issues.
- She holds an MBA from London Business School and an MSc in Pharmaceutical Sciences from the University of Tokyo.

Azusa has experience as a management consultant at Arthur D Little, a global management consulting firm. Azusa holds an MBA from London Business School and a BA and MSc in Pharmaceutical Sciences from the University of Tokyo.

Team



Shin

HYUNGKYU SHIN

IT/AI, Life Science & Healthcare, Finance

- HyungKyu joined UTEC in December 2022.
- Before joining UTEC, HyungKyu worked at the investment banking division of Mitsubishi UFJ Morgan Stanley/Morgan Stanley (Tokyo, Hong Kong) for 6 years. He mainly focused on M&A advisory, financing (Equity, Debt) and other discussions for further improvement of corporate valuation.
- After graduating high school in South Korea, HyungKyu moved to Japan as a full scholarship student, sponsored by MEXT
- HyungKyu holds a BA in Economics from the University of Tokyo

HIROKI TODA Associate

Physical Science & Engineering

- Hiroki joined UTEC in May 2023.
- He focuses on investment and business support in the physical sciences area.
- Prior to joining UTEC, he worked at Bain & Company, where he was involved in DD for PE funds and cost-cutting projects for consumer product companies.
- He received a Ph.D. in Chemistry (Engineering) from the University of Tokyo. His research topic was oxidation of ammonia, and he is the first co-author of a Nature Chemistry paper on the subject. He received the Dean's Award (Research) from the Graduate School of Engineering.

HyungKyu graduated the Department of Economics from the University of Tokyo

Prior to joining UTEC in December 2022, he worked at the investment banking division of Mitsubishi UFJ Morgan Stanley/Morgan Stanley (Tokyo, Hong Kong) He received a Ph.D. in Chemistry (Engineering) from the University of Tokyo. Dean's Award of the Graduate School

of Engineering (Research) Research Fellow of the Japan Society for the Promotion of Science (DC2) He joined UTEC in May 2023 after working at Bain & Company

TEAM

Platform



Miyahar

TAKASHI MIYAHARA Platform Director and Principal

Platform, Value-add

- Joined UTEC in 2022.
- As the Platform Director, oversees the Venture Partner and HR teams that deliver Value Add to portfolio companies, supporting investments hands-on from multiple perspectives including business, finance, HR, intellectual property, and operations.
- Additionally, as an Investment Principal, serves as an external director for Datafluct and Adacotech, and as an auditor for ONIGO.
- Prior to joining UTEC, led the B2B SaaS business as an executive officer at Money Forward, contributing to its IPO, and held business leadership positions at Facebook (now Meta) and Amazon.

ko ma

MAIKO IINUMA HR Manager

Human Resources

HR

- Maiko joined UTEC in September 2021.
- She is in charge of supporting holistic HR activities including organization development, recruiting of management talents mainly for IT portfolios.
- After working as a system engineer and software marketing manager at IBM, Maiko joined an executive search firm, where she engaged in leadership management for both Japanese and multinational companies.
- Previously, Maiko was working for an IT start-up. She joined as the first person in the back office, eventually becoming a recruiting manager for both business and engineer positions.

PR



MADOKA NOMA Platform Associate

PR and Community

- Joined UTEC in 2021 as an intern and focuses mainly on PR for UTEC and supports for portfolio companies. She became a Platform Associate since 2023.
- Prior to joining UTEC, she conducted joint research with a major chemical manufacturer in the field of regenerative medicine at the University of Tokyo's Graduate School of Engineering, utilizing her expertise in chemical engineering.
- She received the Dean's Award of the Faculty of Engineering of the University of Tokyo (Gold Award).

After graduating from Hokkaido University, joined Itochu Corporation. Worked in Food Department and served in Europe before leading several PMIs at IBM Business Consulting Services (now IBM Japan). As the head of New Business Development at GREE, then established the B2B SaaS business at Money Forward and contributed to its IPO as an executive officer. At Facebook (now Meta), responsible for new business in Japan, and at Amazon, engaged as the head of the consumer electronics and office supplies seller service. Maiko started her career at IBM as a system engineer and software marketing manager and then joined Spencer Stuart as an associate for tech and consumer goods. Maiko was the first HR manager at tech start-up company before joining UTEC in September 2021. Maiko holds a BA from the Faculty of Literature at Keio University. Graduated from the University of Tokyo with a Bachelor's degree in Engineering and a Master's degree in Engineering from the same university. Utilizing her expertise in chemical engineering, she conducted joint research in the field of regenerative medicine with a major chemical manufacturer. She received the Dean's Award (Gold Prize) from the Graduate School of Engineering, The University of Tokyo. Licensed handler of Poisonous and Deleterious Substances.

HR



Tominaga

KIYOMI TOMINAGA HR Assistant

Platform/HR

- Joined UTEC in June 2023. Kiyomi is in charge of assisting with HR support for our portfolio companies.
- Previously, Kiyomi worked at an Al startup, where she was in charge of labor administration and support desk for foreign employees in the HRGA department.
- Prior to that, she worked as a teacher and an HR coordinator at a Japanese language instructor dispatch company, and in HR at an international apparel company.

After 8 years of experiene as a Japanese instructor and HR coordinator at a Japanese instructor dispatch company, worked as a HRGA at an American apparel company and an AI startup. Joined UTEC in June 2023 after a temporary contract with UTEC in 2022. Graduated from Beijing Language and Culture University in China.



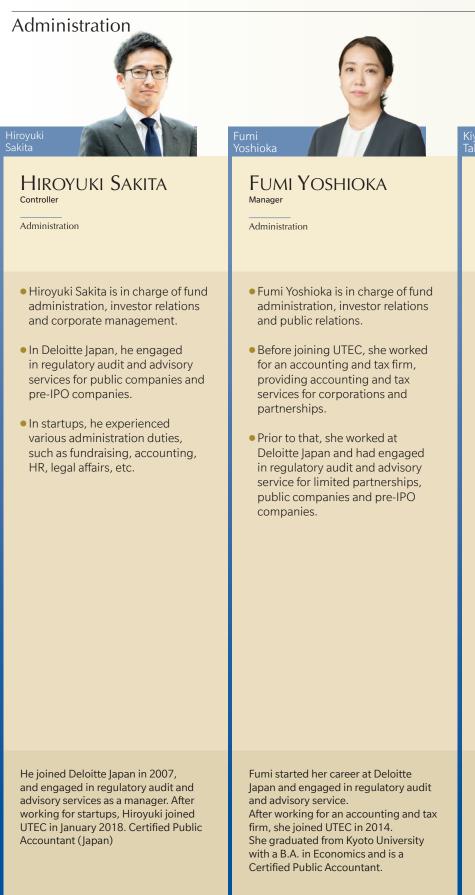
HIROFUMI OKI HR Specialist

Human Resources, Executive Talent

- He joined UTEC in 2018. As a Senior Manager, he spearheaded the establishment and management of the HR, Executive Talent Team responsible for forming executive teams for domestic and international portfolio company. From 2023, he assumed the role of Venture Partner, focusing on supporting investment targets from the U.S. and sourcing executive talent internationally. Over five years he produced more than 150 executive talents, including CEOs and co-founders, and was involved in several IPOs and M&As, both domestically and internationally. He provided extensive support to over 70 portfolio companies, encompassing organizational strategy, leadership development, and executive talent assessment. He also engaged in co-founding initiatives, including teambuilding from pre-establishment stages. Additionally, he spearheaded the creation of UTEC's unique executive talent pool, "UTEC Startup Opportunity Club," gathering executives from the Life Science, Physical Science, and IT sectors.
- In his previous role, he was responsible for establishing and leading a team specialized in bio-ventures at a British recruitment agency.
 He worked on executive talent recruitment and career consulting in the healthcare sector, both in Tokyo and Jakarta.

Since his student days, he has worked at a startup focused on organizational and HR consulting for ventures. His experience spans executive headhunting in the Web/IT sector and recruitment consulting for healthcare ventures. In August 2018, he joined as a UTEC HR Manager and is currently involved as a UTEC Venture Partner.

TEAM





KIYOAKI TAKAMORI Manager

Administration

- Kiyoaki Takamori joined UTEC in November 2021. He is in charge of fund administration.
- Before joining UTEC, he worked at WM Fund Associates, a fund administration service provider, focusing on fundraising, administration, and system development.
- Prior to that, he engaged in accounting and finance operations and organizational restructuring projects at a company as head of department.

After 10 years of experience in accounting and finance operations for companies, he joined WM Fund Associates in 2017 and engaged in fund administration as manager. He joined UTEC in November 2021. He holds a master's degree in International Accounting from Chuo University.

BOARD MEMBERS

KEIJI MOGI

- Keiji Mogi is the chairman of UTEC. He graduated from Sophia University's Faculty of Foreign Language in 1964 and received a master's degree at University Catholic de Louvain in 1965, sponsored by the Belgian government. At Mitsui Bank (currently SMBC), he served as the chairman secretary of the general affairs department, the deputy branch manager of the New York branch, and as the head of the Brussels and London branches.
- He served as the Public relations manager at Sakura Bank (currently SMBC), Director of Public Relations (assumed to be the director of the same bank in 1992). In 1996, he joined Sakura Card Co., Ltd. as a vice president, and in 1997 he served as the Senior Vice President at Sony Life Insurance Co., Ltd.. From 2006 to 2016, he was a Bridgepoint Capital Advisor in the UK. From 2007 to 2012, he taught as Professor of Economics at Teikyo University Faculty of Economics. Since 2006 he has served as a VenCap International Advisor in the UK.

MASAO HIRANO

 Masao Hirano is currently a Professor at Waseda **Business School (Graduate School of Business** and Finance), and the president of the Japan Business Model Association. He has an extensive professional background in both private equity investment and management consulting. He graduated from Tokyo University's Faculty of Engineering, Department of Applied Chemistry in 1980 and then joined JGC Corporation as a project engineer. In 1987, he joined McKinsey and became managing partner of McKinsey Japan in 1993. From 2007 to 2011, he was a Co-Head of Carlyle Japan, a buy-out fund of a global asset management firm, in which he led a few private equity investments in Japan. He graduated from Stanford University, M.S. Engineering Economic Systems.

CHRISTINA L. AHMADJIAN Board Director (External)

• After graduating from Harvard University in 1981, she joined Mitsubishi Electric Corporation in 1982. She earned her MBA from Stanford Business School in 1987 and her Ph.D. from the Haas School of Business, University of California, Berkeley, in 1995. After serving as Assistant Professor at Columbia Business School, and Professor at Graduate School of Business Administration, Hitotsubashi University, she currently serves as a Professor Emeritus at Hitotsubashi University and a Special Appointed Professor at College of Business Department of Global Business, Rikkyo University . Since 2009, she has served as a member of the board (outside director) at Eisai, Mitsubishi Heavy Industries, JPX, Sumitomo Electric, Asahi Group Holdings, NEC, and NGK Spark Plug . She is a U.S. citizen and has lived in Japan for over 25 years.

HIROYUKI TAKAHASHI

Corporate Auditor (External)

 Hiroyuki Takahashi is an external corporate auditor of UTEC. He graduated from the University of Tokyo's Faculty of Nuclear Engineering in 1987 (Master of Engineering). In 1989, he became a research associate. He served as a Lecturer at the international cooperation and education office, an Associate Professor of Research into Artifact at the Center for Engineering, an Associate Professor of High Energy Research Organization, a Professor of Department of Nuclear Engineering and Department of Bio-engineering. He is now a Professor at the Institute of Engineering Innovation, The University of Tokyo. Since April 2014, he has served as a Special Advisor to the Dean of Engineering, The University of Tokyo. Since November 2017, he also serves as a Vice Director of the Division of University Corporate Relations at the University of Tokyo.

ΚΑΖUKI ΝΑΚΑΜΟΤΟ

Corporate Auditor (External)

 Kazuki Nakamoto is currently a member of the Asset management committee of Kindai University and an advisor to Crosspoint Advisors, Japan's leading independent advisory firm. He graduated from Osaka University's Faculty of Science, Department of Math in 1976 and then joined Daido Life Insurance Company. He became a Manager of the Operations Planning Department in 1996, served as the Board Director in 1998, the Managing Director in 2001, the Director and Managing Executive Officer in 2006, the Senior Managing Executive Officer, Director in 2007, the Representative Director Senior Managing Executive Officer in 2008, the Senior Managing Executive Officer and Director in 2010. Later he became the Standing Corporate Auditor, and retired from this position in 2014.



MEMO





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